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# FINANCIAL TIMES

No. 27,341

Thursday August 25 1977 \*\*12p

For Really Discerning Drinkers  
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## NEWS SUMMARY

**GENERAL**  
**Quarterly plan 'muddle'**  
President Carter's quarterly plan for the economy is a muddle, according to a report in the Wall Street Journal. The plan is expected to be announced in the next few days.

**BUSINESS**  
**Firmness in sterling helps gilts**  
The firmness of the sterling has helped the price of government securities (gilts) to rise. The FT 30-Share Index closed 0.1 higher at 483.8 after being down 2.5 at 11 a.m.

**Equities**  
Equities failed to show a definite trend. The FT 30-Share Index closed 0.1 higher at 483.8 after being down 2.5 at 11 a.m. Sterling gained 7 points to close at \$1.7498. Its trade-weighted depreciation fell from 62.0 to 61.8. The dollar's trade-weighted depreciation widened to 1.12 per cent. from 0.81 per cent.

**Wall Street**  
Wall Street was 2.03 points down at 862.48 near the close. London's cum-premium prices of gold shares have broken out of their downward trend after a recovery in the price.

**Botanical war call**  
A vast rally staged in Addis Ababa, Ethiopia, has led to the signing of a peace treaty between the warring factions. The treaty is expected to be signed in the next few days.

**30 faces pay disruption**  
The staff pressing for pay rises in excess of the Government's guidelines yesterday opened up a prospect of a long period of programme disruption. Back to work.

**Arrival police**  
Police will be on duty at week-end's Nottingham Hill arrival have asked for riot nets to be placed at the Police station. Mr. Humphreys has been given special remission for serving three years and six months of an eight-year sentence for wounding his wife's car.

**Nuclear decision**  
A Government is to dismantle only remaining nuclear explosion plant. The factory has been on a care-and-maintenance basis for the Ministry of Defence since 1952. Back Page.

**Humphreys freed**  
James Humphreys, who was held for 20,000 manual workers at his Longbridge plant yesterday. Mr. Humphreys has been given special remission for serving three years and six months of an eight-year sentence for wounding his wife's car.

**Price of a wife**  
South Iranian sold his wife a Shiraz for the price of \$37,500. He could buy a car, it was reported in Tehran.

**Briefly...**  
The House of Commons is preparing a draft Bill to protect people from kidnapping. Page 6.  
The first London-Sydney flight is expected to reach New South Wales in the next few days.

**Chief price changes yesterday**  
RISER: Treasury 5pc 1981-89 4.1, West Group 2.8, De Beers Dfd 2894, Malayan Tin 340, Sungei Besi 110, Tronoh 185.  
FALLS: Aspd. P. Cement 319, Furness Withy 304, Lucas Inds. 301, Philips Lamps 795, Primrose 53, Peko-Walsend 455.

## Ford may choose Britain for large engine plant site

BY STUART ALEXANDER

Ford is to build an engine plant in Europe. A recommendation on the site is in final stages of preparation for the Ford main Board at Dearborn, U.S. Britain and West Germany are thought to be the front-runners.

The plant would be capable of producing 200,000 units a year, involve an investment of about \$50m, and create about 2,000 jobs. A decision on the project is expected within a month, though it may come earlier.

The company has 41 factories in 11 countries in Western Europe, all of which have been involved at some stage in the decision-making process. Both a new factory and the expansion of an existing plant have been considered.

But the decision rests with the U.S. parent company, and the fierce struggle between European Governments, though near an end, has not been resolved.

The continuing high unemployment throughout Western Europe means that winning of the new factory will be seen as a major prize and morale-booster.

The U.K. West Germany, France, Belgium and Spain have made strong cases for attracting the Ford investment, with talks held at Ministerial level in all.

The Department of Industry refused to comment yesterday, apart from saying that it was in frequent contact with major international companies about investment in this country. It is thought that some level of contact is still being made and that any

## Lucas toolroom strikers reject new offer

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

A MEETING of 1,300 Lucas toolroom workers voted "by an overwhelming majority" in Birmingham yesterday to reject an improved pay offer from management and continue their eight-week strike.

Settlement of the dispute, which threatens progressively to cripple production by Britain's motor industry, looks increasingly remote. Output of electrical components by the company's 14 Midlands factories has almost been brought to a standstill.

Emerging from the meeting, which cheered the decision to prolong the dispute, Mr. Mike Towse, chairman of the toolroom group, said it had shown the company that "we mean business".

Unless the company came forward with an improved offer, the strike committee would consider next Wednesday what he described as an alternative "no-work" option.

The repercussions of the current dispute could be as damaging as that of the Leyland toolroom workers earlier this year. Whereas Leyland's workers contributed a breakdown body, Lucas' form a recognised negotiating unit which has the official backing of the Amalgamated Union of Engineering Workers for its action.

Lucas management, which for the first six weeks of the dispute took no notice of the toolroom workers' claims for improved bonus payments, has shifted

## Holiday companies will try to fly full programmes

BY DAVID CHURCHILL AND ARTHUR SANDLES

TOUR OPERATORS will try to fly their full holiday programmes this week-end in spite of the threatened strike from midnight to-night by 850 air traffic control assistants. But they expect substantial delays on most flights to the Continent.

While other travellers continued yesterday their rush to make cross-Channel ferry bookings, hopes of a last-minute peace settlement in the dispute were being raised by Mr. Len Murray, TUC general secretary.

Mr. Murray said after he had reported on the dispute to a meeting of the TUC general council that he hoped a peaceful solution might be found. "I shall give any help I can to resolve this difficult situation."

Earlier, he was believed to have spoken to Department of Employment officials and leaders of the Civil and Public Services Association, the assistants' union.

The Institution of Professional Civil Servants, the air traffic controllers union, sent a circular to all its members instructing them to work normally and not to carry out the assistants' duties.

With scheduled airlines likely to offer a 50 per cent. scheduled service and charters subject to considerable hold-ups, the overall view from the tour holiday industry is that the delays of up to ten hours are possible on Saturday and Sunday.

## Move by bank to hold MLR steady

By Peter Riddell, Economics Correspondent

THE BANK of England gave a clear signal yesterday that for the second week running it wants to keep Minimum Lending Rate unchanged. This follows the two half-point cuts which brought MLR down to 7 per cent. earlier this month.

The signal to the money market—via loans to seven or eight discount houses at MLR—was not strictly necessary since, unlike a week ago, three month Treasury Bill rates had not been pointing towards a cut after to-morrow's weekly tender.

But the authorities apparently felt that it was desirable to give a clear signal now, and anyway policy is being decided on a week-to-week basis.

The current desire for stability in short-term interest rates reflects a more general official caution, also manifested in exchange rate policy, in view of uncertainty about the level of pay increases.

While there is an apparent contradiction between the desire to maintain stability in both exchange and interest rates at the same time, the pressures on the authorities to act have eased in the last 10 days since the size of the inflows of foreign currency have been smaller than earlier this month.

There was speculation yesterday that the pound might be allowed to float higher when sterling rose by about 14 points in the morning against the dollar, which faced renewed pressure ahead of today's U.S. trade figures. There has been no change, however, in the official policy of maintaining stability and linking the pound more to the trade-weighted index than the dollar rate. Sterling ended 0.1 lower at 61.8 against the dollar while gaining seven points against the dollar to close at \$1.7498.

The generally calmer conditions in all financial markets in the last few days are likely to be highlighted this morning when lists open for two new gilt-edged stocks—£200m of 9½ per cent. Treasury 1983, and £500m of 3 per cent. Exchequer 1983.

Following the fall in gilt-edged prices since the Treasury announced last Friday, demand for both stocks is expected to be much lower than for other recent issues.

It is difficult at this stage to see what concessions Lucas can afford to make.

Mr. Terry Duffey, the AUEW national executive member for the Midlands, said last night that he had emphasised to the workforce that management had made its final offer. But the toolroom workers were convinced the company could afford more.

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Like the passengers, the operators are hopeful that the fact will not be as disastrous as the fear. Meanwhile, a legal wrangle has broken out over booking conditions.

The Association of British Travel Agents took legal advice after Mr. David Tench, the Consumers' Association lawyer, suggested that a delay of 24 hours on a one-week holiday constituted sufficient grounds for a customer to cancel and claim his money back—whatever the booking conditions said—on the basis of a "fundamental breach of contract."

The agents' association has told members that the 24-hour theory was only an opinion and not a legal break point for holiday delays.

Cosmos Tours said last night that it completely rejected the "fundamental breach" view because it was at all times ready to fulfill its contract, but was being prevented from doing so by others.

## Go-ahead for Australia sea gas probes

BY OUR FOREIGN STAFF

THE AUSTRALIAN Government has agreed to a series of measures to clear the way for development of the North-West Shelf natural gas fields. It is the biggest natural resources project in Australian history, involving an estimated expenditure of \$532m. (£190m.).

With a one-sixth share in the project, British Petroleum can be expected to contribute more than £32m. to the development if it is given the final go-ahead next year.

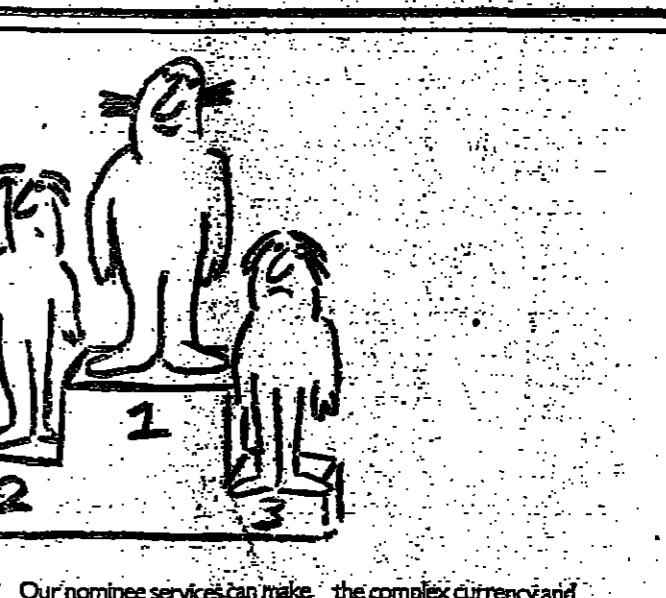
The North-West Shelf Consortium, BP 16½ per cent; Shell 19 per cent; California Asiatic 16½ per cent; and Woodside 16½ per cent, controlled by Broken Hill Proprietary, has been given approval to export up to 6.5m. tonnes of liquefied natural gas over 20 years.

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REACTIVATED	
The project was shelved during the three-year Labour Government in 1972, but reactivated 15 months ago. All this year it has been caught up in negotiations which hinged finally on tax concessions.	
In the next phase, expected to be given the go-ahead within six weeks it is planned to spend \$450m. on a 12- to 21-month detailed engineering and marketing feasibility study.	
If this is favourable it will be followed by a construction and appraisal phase, involving expenditure of \$450m. on drilling alone, and an overall expenditure of at least \$450m. to have gas ashore by 1984.	
BP Australia's \$322m. share of the development expenditure would compare with a commitment to the recently completed Trans-Alaska pipeline of \$550m. and to development and exploration costs of more than £1bn. (The Forties development programme totalled \$550m.).	
Initially the North-West Shelf	



Most investors would agree it's always necessary to keep a keen eye on Australia.

At present, economic indicators, though not totally clear, do suggest profitable times ahead, especially in the field of natural resources. Furthermore, the Australian government is actively encouraging foreign investment.

The question is how to take advantage of the opportunities as they arise and then deal with the complications involved. ANZ clients have a major advantage here.

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Boycott self-imposed

# The Magic Flute

by MAX LOPERT

Finland's singer Savolainen... Opera singer... Also Aekia...



Julie Griffith in "The Magic Flute"

CRICKET... The first season opera in the... St. Olaf's Olavin...

play against a background of chattering voices, inquisitive or querulous children, and screeching gulls... In some ways The Magic Flute...

# Jubilee Proms

by RONALD CRICHTON

Jubilee summer extended into the Proms with three concerts of British music in a row... The opening night on Saturday (BBC Symphony Orchestra, Andrew Davis) started with Britten's...

knows that if the line is properly attended to, the colour will look after itself... Since the composer in a preliminary talk compared the work to a space-trip, it may be unfair to expect more obvious formal cohesion...

# Christ Church, Spitalfields, E.1

## Voices and brass

by MAX LOPERT

Though the inescapable aspect of the Scuola di Chiesa, disbanded last year blossomed; the disintegration inside Christ Church might have clouded the proper, never excessive degree of reverence, the combination and permutations of forces during a well-planned programme were beautifully spread and balanced.

The Entertainment Guide is on Page 25... ing out radiantly, or the contrasting sober refinement of a Gibbons group, the choir under conductor Jonathan Seers kept tone and ensemble always fresh and clean...

# Three Giselles

The Makarova/Barishnikov Giselle on Friday night struck me as being one of the most beautiful and most profoundly touching accounts of this ancient truth for the unwary that I have ever seen.



Makarova as Giselle

Makarova's Giselle, shy and more easily hurt than in her recent series of performances with Nureyev, seems a beseeching glance incarnate; Barishnikov's Albrecht is more sustained in feeling than when I reported on it a year ago... Makarova's Giselle, shy and more easily hurt than in her recent series of performances with Nureyev, seems a beseeching glance incarnate; Barishnikov's Albrecht is more sustained in feeling than when I reported on it a year ago...

was absorbed into a beautiful pliant landscape... Makarova's Giselle, shy and more easily hurt than in her recent series of performances with Nureyev, seems a beseeching glance incarnate; Barishnikov's Albrecht is more sustained in feeling than when I reported on it a year ago...

ack masterful life edge on all

RUGBY

calls the

to Shingler's

GOLF

### Chichester Cathedral

## Southern Cathedrals Festival

by ANDREW PORTER

The Southern Cathedrals Festival is at Chichester this is my shepherd (sung at Sunday evening on Saturday evening). The latter can be the anthem was Gerald Finzi's heard, recorded, on Abbey LPB more than 2,000 large service was Darke in F, a com- trouble soloist Andrew Wickes, who in- dence, and at the position that rises to grandeur when sung by such ample and

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HOME NEWS

State controls investment climate say pension funds

BY ERIC SHORY
THE NATIONAL ASSOCIATION of Pension Funds told Sir Harold Wilson's committee reviewing financial institutions that there had never been a shortage of pension fund money available for investment in industry and commerce.

Faulty banknotes slip-up 'incompetence'

BY MICHAEL BLANDEN
MR. DENIS HEALEY, Chancellor of the Exchequer, is to be asked to set up a special inquiry to discover the reasons for an apparent slip-up in the Bank of England's system for checking new banknotes.

Record motor

at present 20 per cent of the industry remains in a state of uncertainty... The Association emphasised in its preliminary evidence to the committee that the investment environment was determined largely by the action of the Government...

wide
as little likelihood of movement in construction... The group, which took the team prize with its TT Raleigh squad, is exploiting the victory which it sees as a launching pad for a sales thrust into the EEC and a fillip to its products world-wide.

picture, one of many
present recession
1973, comes only
after leaders of the
again met Ministers
the case for Govern-

Tube Investments capitalises on Tour de France win

BY NICK GARNETT
THE 4,000 gruelling kilometres of this year's Tour de France... Tube Investments, which took the team prize with its TT Raleigh squad, is exploiting the victory which it sees as a launching pad for a sales thrust into the EEC and a fillip to its products world-wide.

Cheaper Spanish resorts accused of overbooking

BY ARTHUR SANDLES
TRADING DOWN in holiday resort choices by the Germans and the British, plus the peseta devaluation which is producing a rash of late bookings, is causing capacity problems in traditionally less expensive holiday areas of Spain.

Shipyard wins £8m. order

BRITISH SHIPBUILDERS has won an £8m. order for two small container ships that will guarantee employment for about 1,000 workers...

Britain signs new air services pact with U.S.

BY MICHAEL DONNE, AEROSPACE CORRESPONDENT
The new Anglo-U.S. bilateral routes, with provision for the air services agreement was signed in Bermuda on Saturday...

Safeguard on prices criticised

A GROUP of accountants working for Britain's biggest companies has accused the Government of having no understanding of the return on capital necessary to stimulate risk investment.

GENERAL MINING GROUP GRIQUALAND EXPLORATION FINANCE COMPANY LIMITED

Table with 4 columns: Quarter ended, Financial year to date, Previous year to date, Financial year to date. Rows include results, interest, costs, profit, etc.

lated results are given, as information relating to company only could be misleading. All results are based on actual fibre shipments which vary month to month and do not necessarily bear a relationship to production and sales for the year.

On behalf of the Board C. E. WALTERS, W. T. P. MOSTERT, Directors

VENHAM LIMITED

Capitalisation Issue of 35,622,748 per cent First Cumulative Preference Shares of £1 each.

Substitutes survey

Scarcely any demand exists for the 11 new substitute-tobacco cigarette brands launched in the past fortnight, according to a countrywide random survey by CITN (the Confectioner, Tobacconist, Newsagent publication).

Wine accolade

The Gora-Browne Trophy, the accolade for English wine, has been won this year by a Norfolk farmer who produced an "exceptional" wine with his first vintage.

Mohair from NZ

Among 14,500 bales of wool on the freighter Marianna, due to reach Liverpool to-night, will be a bale of New Zealand mohair, believed to be the first to come to the U.K. from that country.

Tunnel TV

Closed circuit TV is to be installed in the northbound Badgerwall Tunnel in South-East London, at a cost of £30,500, to enable police to identify the cause of hold-ups more quickly.

End trade bid

Mr. Greville Jenner, Labour MP for Leicester West, is to demand in the Commons on Thursday an end to all British trade with Uganda - direct or indirect, official or unofficial.

Bayerische Landesbank Update: Further growth of international activities in 1976. Balance Sheet Total reaches DM 51.3 billion. Highlights from the Balance Sheet as at December 31st 1976. Assets: Cash 768.1, Bills 404.9, Due from banks 8,122.6, etc. Liabilities: Due to banks 11,437.4, Other creditors 5,193.6, etc.









OB claims that its new brief will not mean a of former policy. Sue Cameron reports

ating a wider role

AST 14 years the office employment opportunities in inner city areas. And it says that although some of the less prosperous inner London boroughs will be included in the inner city promotion, the city and the West End of London have been specifically excluded from this side of the operation. He claims that the only really new departure for the bureau will be in persuading international concerns to set up their head offices in London and other parts of the U.K. Mr. Prendergast's main worry at present is money. The LOB's annual report which came out last week, shows that it is running on a budget of just over £200,000. He reckons that the bureau is to do its new work properly it will need approximately double. Because the staff is so small on each day has the LOB always heavily on advertising. It is Location of Offices probably best known for its been given what campaign on the London underground, which seems to have had considerable impact. For the sake of economy the bureau has followed a policy of buying advertising "in bulk" but rising costs have meant a considerable erosion of purchasing power. The annual report notes that the publicity department's share of the bureau's total budget has remained steady at around 39 per cent. But it warns that around 39 per cent next year and this would mean a "giant" cutback in buying capacity. Apart from the publicity department, the bulk of the bureau's work falls on the shoulders of the location officers and the researchers. There are two full time location officers although two other members of staff can be brought in to help deal with clients when necessary. At present the location officers have a caseload of 300. Initial inquiries can be answered by post or by phone but clients who come to the LOB's own offices often need up to two hours of a location officer's time. Some want general advice and a wide range of possibilities have to be talked through, while others have fairly fixed ideas as to where they would like their offices to be. Yet Mr. Prendergast says that even those who come in asking about a particular town often go away with quite different ideas once the location officer has given them other, possibly cheaper, alternatives. The task of replying to queries and advising companies



Cut loose before London office costs squeeze your company to death

and to forge strong links with British embassies abroad. As far as encouraging organisations to move to inner city areas is concerned, the LOB will again rely on advertising and on its existing liaison with the local authorities. Mr. Prendergast points out that the bureau cannot do much more than act as a central intelligence service. Much of the work must be done by the towns and cities that are themselves anxious to revive their decaying centres. Apart from anything else the local authorities usually have more money to spend than the LOB—even in these straitened times. Greater Manchester, for example, has allocated £1m. to promoting itself. Mr. Prendergast feels that in terms of increasing employment in inner cities, using the heart of the capital to re-a company moves its offices to another town, it has a ripple effect on the job market there. Local people are needed to clean and service the office itself. The local construction industry may receive a boost and local shopkeepers and tradesmen benefit from the influx of office workers. Mr. Prendergast stresses that the bureau will still continue to encourage companies to move their offices out of London—and not only to inner city areas. He adds that even if this were not part of the LOB's remit, it would probably still have to do it. "Now that we have been asked to persuade the multinationals to come to central London, we shall have to ensure that there is room for them," he says. "And that means continuing to persuade those organisations that do not really need to be in the city. We need to be in like this are well spent. When a company moves its offices somewhere else."

EXECUTIVE HEALTH BY DR. DAVID CARRICK

Lesions gained at leisure

HEALTH and safety at work are matters of prime importance, and the 1974 Act legislating on the subject was laudable. Yet, in most industrial enterprises (excepting such pursuits as taming oil rigs or breeding piranha fish), the number of injuries sustained at work is far exceeded by those gathered during "leisure" hours. Every Monday in winter-time the halt and lame gather in the surgeries to show off their various injuries occasioned by violent sporting activities, notably rugby and soccer played on rock-like pitches. The summer produces a variety of mild to serious lesions such as those resulting from the violent coming together of hard cricket balls and soft heads, plus pulled muscles and insulted cartilages. Also the tennis brigade with their swollen elbows and painful backs. Unfortunately, soft tissue injuries, although quickly sustained, are notoriously slow to heal and no treatment will hurry them. Sports as seemingly innocent as golf and fishing also produce casualties, some being of a surprising nature. Once, when on holiday, I was persuaded to go to a golf course to attend a plus-four player who had broken a leg. Having applied a splint, I drove him to the local hospital. During the journey I asked the glum patient how he had done such a thing. The man was strangely reticent which made me even more inquisitive. "It may be a savage game," I said, "but unless someone struck you with a club, I cannot see how you could sustain a Pott's fracture." "To my surprise he burst into tears. "No! No!" he sobbed. "It was all my own fault. Having sliced my ball a dozen times I lost my temper and... Well, I threw my club away. Of course it was just my rotten luck that it flew in the air and



lodged in an oak tree. They cost a lot so I shinned up after somewhat exceptional, there is it, but how was I to know that branch was rotten? Should I sue the golf club?" Although these examples are not at all exceptional, there is a lesson to be learnt from them. The golfer was no expert and lacked self-control: and the angler should have known that eel-donkeys are as insatiable as they are jealous of anything that looks like a rival. As to the other sports injuries, some are obviously unavoidable: but when one sees the same patients appearing time and time again, it is clear that they lack expertise or, to be more charitable, are sadly lacking in practice and would be well advised to take up some less exacting pursuit—or, at any rate, improve their techniques and take matters less ferociously. It is not my intention to belittle the value of good, healthy exercise, unlike the 19th Century cynic, Chauncey Depew who said: "I get my exercise acting as pallbearer, to my donkey. Sneaked up, he hid, and pinched my sandwiches. No, let them all enjoy themselves with reasonable care so they do not have to be repaired so often—for their own sakes as well as for mine."

ST OFFICE PROBLEM

y Carter report casts bt on pension funding

HORT report on the seen when Rolls-Royce failed. The pension scheme was completely solvent and able to pay out the value of accrued benefits in full to the employee members of the scheme. But such a practice leads to the build-up of a very large fund which grows as the liabilities grow. No ongoing pension scheme has yet reached a stable situation with incoming and outgoing in balance. Finance directors tend to regard pension schemes as having an insatiable appetite for cash. The report refers to a useless immense fund. But even though the fund is large with a strong positive cash flow, if the actuarial value of the liabilities on a discounted cash flow basis exceeds the value of the assets, then the fund is technically insolvent and for a funded situation the practice has been to pay off this deficit on a formal basis. The usual move is to fund it over 20 years, although any period could be used, and this is what the Post Office is doing. This, the report states, is completely unnecessary and is imposing a burden on current users. It maintains that there is no possibility that the Post Office business will cease to exist, so that there is no need to fund for future liabilities. This argument by itself has a strong degree of validity and the civil service pension scheme operates completely on a pay-as-you-go basis with current pension payments coming out of current revenue. But the big weakness of pay-as-you-go is that there is no financial discipline over pension payments, which will steadily increase as a scheme matures so that the burden of payment is thrown on future generations of users. If the Post Office scheme was on a pay-as-you-go basis then a future report might well have condemned the adopting of such practice as imprudent. The report accepts the dangers of such a situation and instead proposes the adoption of a partially funded situation.

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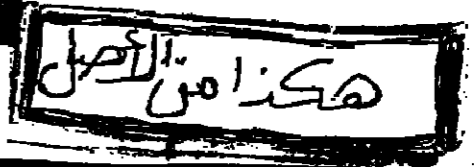
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# IRAN

### The new Iranian philosophy is quite clear — the fun is over, and it is time for hard work. Oil still ensures the country's prosperity, but it needs a much stronger industrial base.

BASIC STATISTICS	
Area	636,296 sq. miles
Population (1975)	33.02m.
GDP (1975)	IR3,651.5bn.
Per capita	IR110,584.49
Trade (1976)	
Imports	IR970.0bn.
Exports	IR1,653.1bn.
Imports from U.K.	£511m.
Exports to U.K.	£1,049bn.
Currency: Rial	£1=121

**St Graham**  
Correspondent

AGE put across by his own people and large since the oil of 1973 has come the same. Time has said with unfaith that Iran is on becoming one of great powers—pick-best from Iranian Western technology. Iran will be among industrialised nations that can cope with the 's of the oil running.

Such a note of realism, more akin to a Western politician about to announce a belt-tightening budget, had been necessary for some time. For three years no one had bothered to flout the people that one day—and sooner rather than later—they would have to do something themselves to sustain their country's economy. Everyone had been taking as much as they could get out of the system—bribes, commissions, cheating the Government on taxes, minor fiddles and big swindles—and giving very little in return. No one really cared, except the few harassed officials and individual businessmen concerned that there was a labour shortage, that money had been wasted on frivolous projects, that important plants were a year behind schedule. Some businessmen themselves preferred not to look to the future but transfer profits to bank accounts in Switzerland, houses in London, flats in the South of France or farms in California. Only things which affected people directly caused questions to be asked: when there were shortages of essential foodstuffs, lack of water, power failures and when housing in urban areas ate up 60 per cent of wages.

To suggest that all this has now changed would be wrong. Anyway, changing attitudes takes a long time. But at the top—and in Iran things work from the top downwards—there is a new sense of urgency and

realism. In private few will deny that problems were created by trying to go too fast in 1974, when the Fifth Plan was revised and expenditure doubled. Perhaps it was an inevitable mistake but a move which has wasted valuable time and squandered valuable resources.

**Needs**

The reality is that Iran, with a 35m. population growing at 2.3 per cent a year, has substantial oil resources even if the wells do threaten to run dry by the year 2000. But its development needs are much larger and more complex than any other OPEC member, if only because of the size of the population. Oil production, even with expensive secondary recovery methods, will begin to decline within the next five years unless major new discoveries are made. By 1982-83 the production ceiling will be around 6.34m. b/d compared to the present ceiling of 6.7m. b/d. Domestic consumption, increasing at between 18 and 20 per cent a year, will leave no more than 5m. b/d available for export by then. Of course, much depends upon the price of crude oil. But Iranian planners are not counting on 10 per cent a year over the past three years but labour costs have risen three and four times as fast, according to the Industrial and Mining Development Bank report for 1976-77. The report also notes that the steep rise in labour costs over the past three years, conservatively estimated at an annual average of 20 per cent and probably

the level available for export will drop and begin to do so within the next five years. Oil together with gas exports to the Soviet Union provide 90 per cent of all foreign exchange. For the future, the main hope for non-oil and gas export earnings is petrochemicals, steel and copper. It is too early to judge whether these industries can generate the necessary non-oil export earnings. But internationally, petrochemicals and steel are highly competitive and Iranian production costs are already above many of their potential competitors. Several energy experts believe that Iran will not be able to generate sufficient non-oil export earnings but will be held up instead by gas sales. Iran's gas reserves are second only to the Soviet Union but their exploitation depends upon a sharp international price rise and breakthroughs in LNG technology.

Overall, production costs have risen far too fast, as have wages and salaries. In his Kayhan interview the Shah referred to Iranian engineers being paid more than German engineers, even though Germany's per capita income was three times that of Iran. Production per worker has risen 10 per cent a year over the past three years but labour costs have risen three and four times as fast, according to the Industrial and Mining Development Bank report for 1976-77. The report also notes that the steep rise in labour costs over the past three years, conservatively estimated at an annual average of 20 per cent and probably

nearer 30 per cent, have played a major role in raising the price of domestically produced goods. The automotive industry, for instance, which is also hoped to be an eventual foreign exchange earner, is protected by high tariff barriers but average prices are double those of similar models produced in Europe or the U.S.

Since the Kayhan interview, a number of measures have been adopted consistent with a more sober and restrained approach. A special Imperial Commission with eight committees was set up in November to monitor progress in all sectors of the economy. The Commission, which is linked to the Shah's special investigative body, the Imperial Inspectorate, to the security organisation Savak and to the Ministries, has already begun to expose various glaring examples of waste and inefficiency. The Shah has bluntly told workers that they can no longer expect bonuses at the end of the year if their company is not making profit. Up to now, workers have been receiving up to three months extra pay as official policy even if a plant was operating at a loss. A new labour code has been drafted where great emphasis is put on defining discipline—a means of achieving higher output; and a sort of carrot and stick approach appears about to be adopted to promote greater productivity.

Political considerations inevitably appear when carrying out such policies as these. To what extent for instance can the Shah risk alienating the growing urban/industrial workforce by clamping down on wages and cutting food subsidies when inflation is running high and high housing costs outpace all wage demands? To what extent can the Shah afford to alienate the growing middle class, the future of his industrialised society, by freezing product prices and so discouraging investment? To what extent can the military budget be pruned without upsetting the military who are the ultimate guarantors of his power? Before there was enough money to please everyone, but now aspirations have been aroused which cannot be sustained without major changes.

Dialogue

For this new and complex stage of development the Shah needs to have some sort of dialogue with the nation. He also

needs to be able to delegate some authority and responsibility. Yet the whole system of power militates against this. The Shah formulates all policy, and there is no institution, and less than a handful of individuals who can provide critical advice, unafraid for their position. Officials are unwilling to take the initiative and hide behind the shield of bureaucracy, or when in doubt tend to exaggerate what they interpret to be the will of the Shah. Under these circumstances the single party system introduced in March 1975 has floundered, because no one is prepared to believe that it can play a constructive role and formulate policy.

Until earlier this year it seemed that the political situation would remain static, and that those discontented with the system (mainly among the educated elite) would accept things with the cynical indifference which has been the hallmark of the last 15 years. But the advent of the Carter Administration with its emphasis on human rights, coupled with some carefully calculated measures by the Shah to forestall U.S. pressure in this respect, have suddenly changed the picture. America is Iran's single most important ally, and U.S. support for the Shah has been a key element in ensuring the stability of his regime. Since April there have been a series of moves which can only be interpreted as a response to pressure—anticipated or real—to improve Iran's human rights image. A political trial has been held in public for the first time in many years; new laws have

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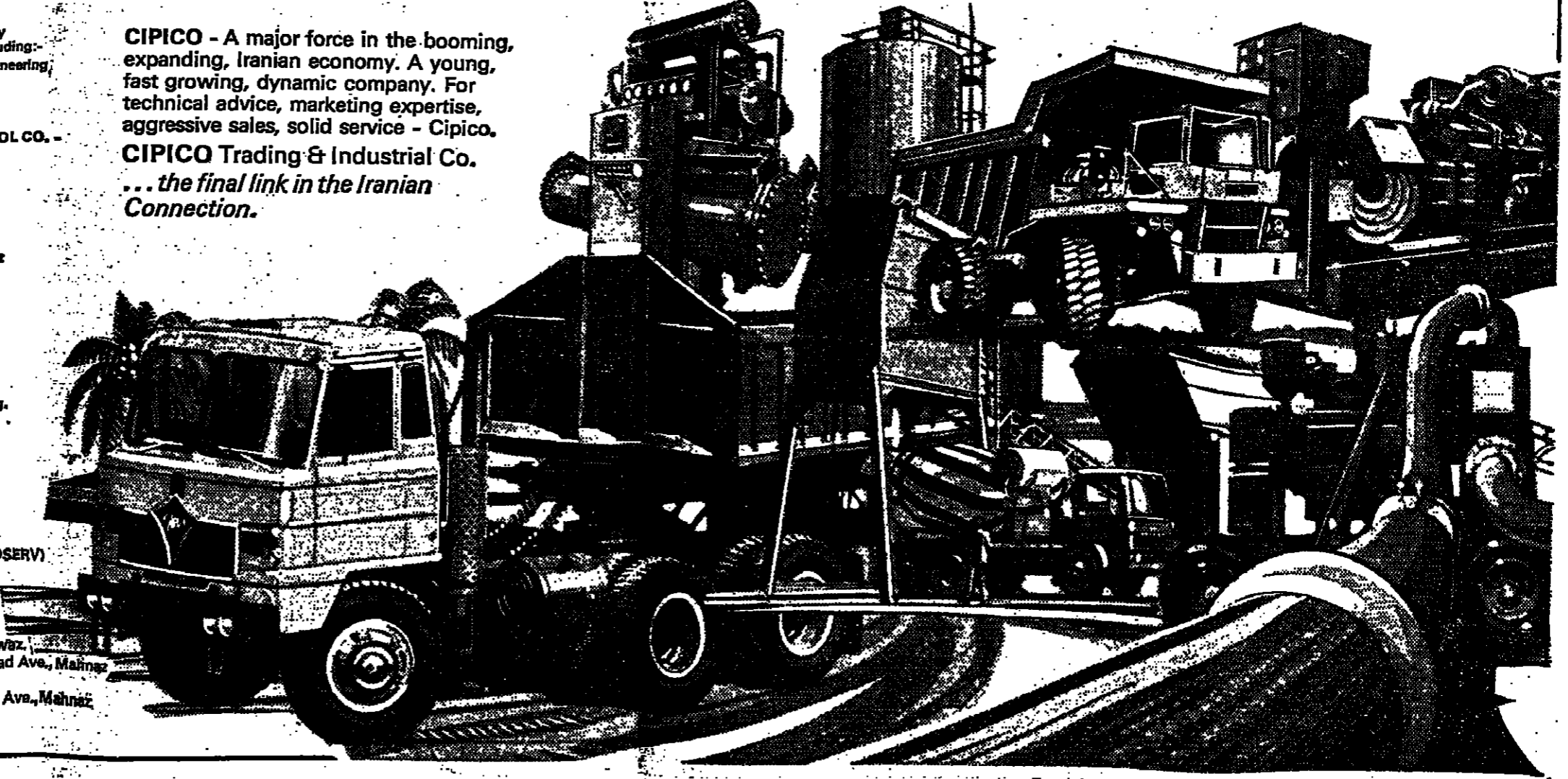
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'Kenya announce the departure of their flight to'

KENYA

IRAN II

# Economy takes the strain

WHEN IRAN decided in 1974 to revise the Fifth Five Year Plan and double investment it was the "maximalists" who won the day. The Shah himself was in the forefront of those who argued that Iran, through the quadrupling of oil revenues, had been presented with a unique opportunity and the economy must be stretched to the limits, for without such an effort nothing could be achieved.

Now circumstances have changed. The word is out from the Shah downwards that the pace of economic growth be more measured—and indeed there is little option for any other course, except to vary the level of restraint on growth. After three years of unprecedented high growth Iran is in little shape other than to go through a period of digestion.

An economist the other day likened the Iranian economy to someone who had grossly over-eaten and was now sitting in an armchair suffering from indigestion and feeling slightly rueful. The analogy may be a trifle unkind but it is apt. It catches the mood, completely changed from a year ago, which is more reflective, realistic and—at the all-important psychological level—relieved. There is a great sense of relief that the pressure is off, so allowing the right kind of atmosphere to tackle the problems which must be dealt with before the economy changes gear again: inflation, high housing costs, inadequate construction materials, poor roads, inefficient distribution, the shortage of skilled manpower, and the accelerating urban/rural gap.

The strains inherent in doubling investment expenditure were evident in early 1975. Yet once the wheels had been set in motion they took time to gain momentum. Although the brakes were applied in early 1976, this was largely because of a sharp decline in oil revenues; and it was only last October that a noticeable change of approach occurred, heralded by the Shah in a lengthy interview in one of the local newspapers in which he bluntly said the spending spree was over and warned of belt tightening to come.

The main dynamism behind Iran's enormous spending and consequent surge in growth has

been Government investment of oil revenues. Thus the best indicator of a slowdown has been the decline in Government spending. In the Iranian fiscal year, 1976-77 (ending March 20) the increase in Government expenditure, fell from 25 per cent to 14 per cent. This was due to severe restraint in current expenditure (composed of over 65 per cent of wages) and some curbs on investment, the latter nevertheless being allowed to increase by 19 per cent. At the outset of the year an overall budget of \$45bn. envisaged increased expenditure of 27 per cent. But this proved too expansionary, and the Government underspent the budget by almost \$3bn., of which \$2.4bn. was on current expenditure.

### Expansion

This slowdown was reinforced by tighter commercial credit. Commercial bank credit to the private sector was contained at a 38 per cent increase. Though this was above the 35 per cent ceiling the Central Bank would have liked to have kept it well below the annual 55 per cent increase of the previous two years. The expansion of money supply was kept to 34 per cent, compared with just over 60 per cent two years back. And because a number of projects were held over or costs trimmed there was a noticeable fall off in the previous high demand for imports. Preliminary figures for the year ending March 1977 show that on a volume basis non-military imports increased 15 per cent to 15.3m. tons, and in price terms 23 per cent to \$14.1bn. This compares with annual average increases during the previous two years of 40 per cent and 77 per cent, respectively.

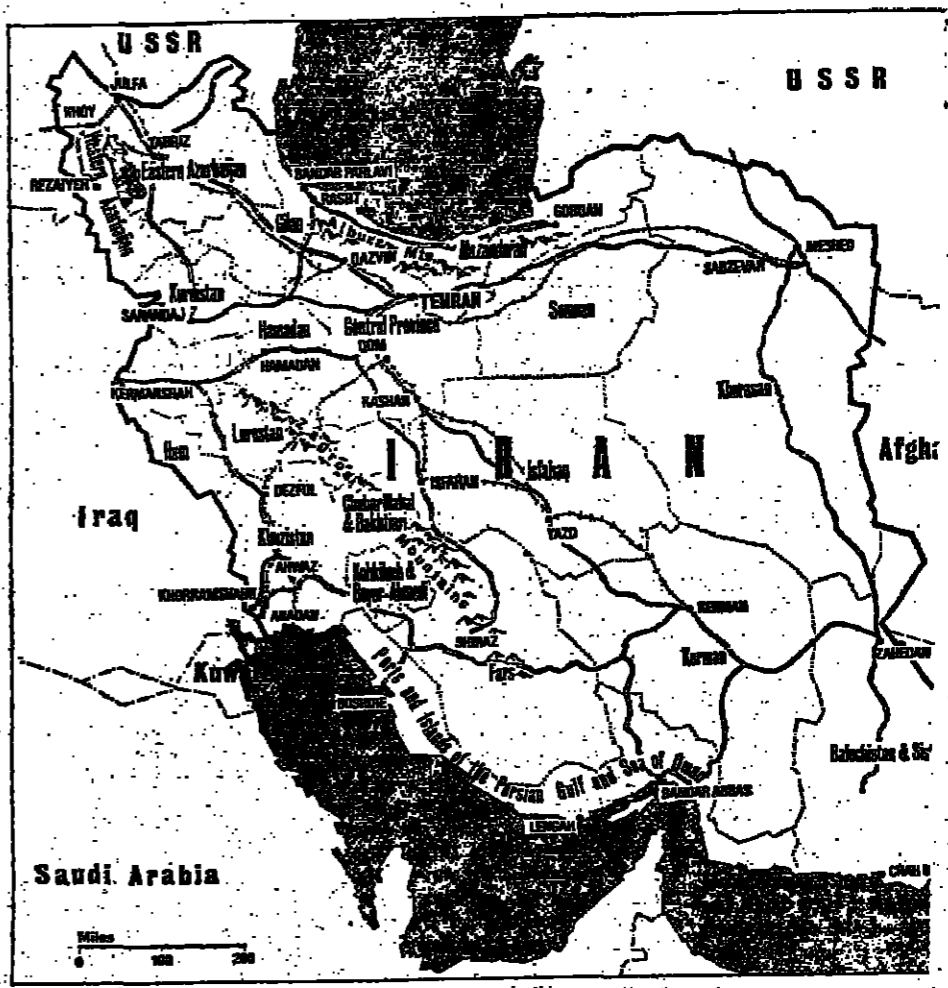
Provisional estimates from the Central Bank put GDP at \$85.8bn. at year-end in March, equivalent to a 14.7 per cent growth rate. Value added in the non-oil sector was 15.3 per cent at constant prices, with the industrial sector increasing 23 per cent. Real growth in the oil sector was over 13 per cent—a sharp improvement on the previous year's 11 per cent drop. Agricultural production officially increased 6.5 per cent. Though this figure remains suspect, it is probably more

accurate than the similar growth rate claimed last year because of a much improved cereals harvest. Overall per capita income at constant prices reached \$1.3bn.

The slowdown in the latter half of the Iranian year was accentuated by the emergence of the two-tier oil price system after the OPEC meeting last December in Doha. Throughout January and February the authorities were genuinely concerned that oil, which last year provided 76 per cent of general budget revenues, would be a major variable undermining all calculations. Accordingly the budget for this year, 1977/78, was revised at the last minute with a 2 per cent cut equivalent to \$3.5bn.

The main cut was \$2.26bn. from the defence allocation—the first in over 35 years—bringing military expenditure down from \$8.1bn. to \$7.95bn. or roughly 23 per cent of the general budget. Among the projects shelved was the construction of the Chah Bahar naval base on the Indian Ocean. Total spending, was kept to a 9 per cent increase to \$49bn. with the general budget of \$32bn. (Budget appropriations are split between the general budget and the budget for public enterprises whose revenues are treated separately). The most significant feature was renewed emphasis on the Government's determination to accelerate fixed capital investment and keep down current expenditure. This year capital investment is due to rise from \$9.9bn. to \$13.9bn.; current expenditure will rise only 5 per cent to \$18.3bn. Meanwhile there is a further squeeze on commercial credit.

The budget also reaffirmed the authorities' determination to increase efforts to lessen dependence upon oil as the prime source of revenues. The fluctuations in the international oil market in the past two years have brought home the dangers of making financial projections upon assured levels of oil receipts. As a result of the Doha two-tier price structure, Iran feared a serious drop in sales following Saudi Arabia's 5 per cent increase and threats to raise production. The planners have accordingly been very cautious. Budget financing



has been based upon average crude liftings of 4.6m. b/d. This was based upon 4.2m. b/d for the first six months of 1977-78 and 5.2m. b/d for the latter half. This would be 10 per cent less than the previous year, or nearer 15 per cent if oil products were included.

To meet the revenue shortfall in the general budget it is planned to raise tax receipts by 34 per cent, (mainly corporate tax), turn to the domestic market for the first time in over four years (for some \$2.13bn.) and raise foreign borrowing from \$1.15bn. to \$1.4bn. The state enterprises too, in their separate budget, are expected to raise their domestic and foreign borrowing to the equivalent of \$2.6bn.

However, this is all theoretical. Oil receipts still remain the major imponderable. Contrary to expectations Iran was able to weather the two-tier market even though its oil was priced 5 per cent higher than its competitor Saudi Arabia. International demand has proved stronger and the Saudis did not seem so willing to raise their production significantly. As a result, sales have averaged 4.8m. b/d through to June. This is well above the first half anticipated average. There will be a drop during the summer months; but the realignment of prices after this month's July OPEC meeting in Stockholm and signs of steady demand for the winter months provide an encouraging prospect.

### Restricted

According to Mr. Abdol Majid Majidi, director of the Plan and Budget Organisation, the budget will be balanced if annual average sales can reach the 5.1m. b/d mark. Almost certainly, Iran is likely to borrow abroad less this year than originally anticipated. As it is total foreign reserves at present stand at \$10.4bn. equivalent to over seven months total imports. The balance of payments in which in 1976-77 registered a \$2,025bn. overall surplus, should continue in surplus. This is especially the case, since loans and investment abroad are being restricted. Two years ago this was a major item in the balance of payments. Now it has been halved to \$1.13bn.

Dampening the economy in the Iranian context has meant reducing growth from 20 per cent plus to single figures until now. But it has been realised that even rates of 12 per cent—exceptionally high by world standards—can no longer be considered "moderate" in Iran. There is talk of aiming for between 8 and 10 per cent in the coming years. The Doha experience has provided further ammunition for those who wanted to move more slowly; and they are having their way it seems.

This year is being used to tidy up and concentrate on the major bottlenecks, sort out priorities and pave the way for the implementation of the next Five Year Plan. The new Plan is still being worked upon and will not be announced until late October, coming into force in March 1978. In many respects the new Plan will be a rationalisation and refinement of the objectives of the present Plan. This time the authorities do not wish to put the cart before the horse—raise imports without tackling port handling and warehouse capacity; increase industrialisation without providing essential utilities like water and power; or improving road and rail links and telecommunications—plan factories without training manpower.

Some of the structural problems have been solved. In particular the ports are now working more efficiently and valuable foreign exchange is not

IRAN BUDGET RECEIPTS AND EXPENDITURE (dollars bn.)

	1975-76	1976-77
1—General Budget		
(a) Taxes	3.24	4.39
(b) Oil/gas	17.63	19.98
(c) Other	0.91	0.98
(d) Domestic loans	—	—
(e) Foreign loans	0.08	1.14
(f) Foreign revenue	2.14	0.64
Total	25.6	27.2
2—Total State receipts (including State enterprise borrowing)	32.76	42.67
3—Total expenditure	32.76	44.73
4—Gross deficit	—	2.05

Source: Plan and Budget Organisation.

The Government to encourage the private sector away from construction restrictions are (force), and to mal larger role. Total investment in the new plan is 65/45 split between investment and public sector. The Plan anticipates a continuation marginally less in contribution from oil—cent—and a maximum borrowed abroad. To mean increased home and the last period of austerity.

On the positive side, the Government has identified the problem through a special Commission created her it has already very hard hitting re failures of various to know the problem the right noises is producing the desired another. The Govern like to develop economy, responsive forces and the p strong but not dom means of manag often been arbitrary (an, motivated by social considerations, economics which has private sector re invest. Inflation y under control in 197 first half of last ye the-board price cont has been relaxed an now running at ove unofficially. Even Central Bank figu showed housing ar up 55 per cent, and respectively agains period last year.

Thus it becomes lematical how infla controlled. Wages strained on paper; as the labour mar and there is a skilled labour em the going rate. And militant labour ca ably be asked to increase when 60 wages can disappear. Even with a massi low cost housing the not be seen for years.

Oil wealth until masked all these provided an effect against them. But if oil revenues look moderate increases, can therefore no le the waste and ineff resources which wa the hallmark of the boom years.

Robert

### Taxation

The Plan Organisation is conscious of these problems and is now trying to tailor the new Plan to resolve them. Fresh emphasis will be given to what one official called "proper spatial planning." In other words, the authorities want to exploit the country's wealth in a more rational way without creating lopsided growth of industrial wealth concentrated round the major centres of Tehran, Isfahan and Ahwaz.

Robert

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# Flexible view on foreign affairs

men at the Iranian known to exist. Inevitably, there has been something of a climbdown from the high plateau of relations reached at that time, especially with parts of the Arab world. At the same time, political ties with Egypt and the traditional allies, Jordan and Morocco, remain close. With Morocco there has been an identity of interests in the African world. King Hassan's intervention in the Zaire civil war was greeted with much satisfaction in Tehran.

Of more pressing urgency for the Shah, however, are developments on the Horn of Africa and along the western littoral of the Red Sea. It is not a region where Iran sees itself playing an active or unilateral role. Rather, it would prefer a conciliatory Western strategy on behalf of the moderate countries of the region. Nevertheless, the recent visit to India, or anyone else, is a pragmatic one. Over Khalafbari, Foreign Minister there has been a good example of a policy taken—coming in response to an invitation, and at a time when the Somalis seem anxious to distance themselves from the Soviet Union.

Nearer to home, that long standing goal—a Gulf security pact—remains "on the table" following the failure of the Muscat conference of littoral states, last November, to come to any common conclusion. In Tehran it is considered an achievement that all the Arab states, including Iraq, agreed to attend the meeting in the first place. To get that result required much prior diplomacy. Even then the meeting had to survive the shooting down by South Yemen of an Iranian Phantom based in Dhofar.

Subsequently most of the Iranian forces in Dhofar have been withdrawn, leaving behind only the headquarters staff and logistics tail, and an air force squadron. It is hoped that the move might improve the prospects for another foreign policy goal: the delicate mediation between Saudi Arabia and Kuwait in the Arabian Peninsula. The withdrawal also fits in with the temporary suspension of Iran's defence perimeter, declared on east grounds by the Shah earlier in the year. Relations with Iraq, meanwhile, have improved steadily in the sense that a further batch of co-operation agreements have been signed; but there is little real warmth in developing and the carefully constructed edifice of rapprochement could easily collapse. Iran still judges Soviet intentions in the region according to the way Iraq behaves. It also sees a triangle between Libya, the Soviet Union and itself. Colonel Gadhafi has been trying to patch-up relations with Tehran over the past year, but so far to little avail.

One regional dispute being closely watched in Tehran is the long standing territorial problem between Iraq and Kuwait. At stake are the future of two strategic Kuwaiti islands, Warba and Boubyan, as well as a formal recognition of Kuwait by the Baghdad regime. In Tehran it is considered unthinkable that Kuwait could allow Iraq to gain control over Boubyan, thus exposing its Gulf shoreline and increasing its strategic elbow room.

Looking around at all its neighbours—with the obvious exception to the north—Iran has become concerned at internal instability (with external implications) it sees now both its RCD (Regional Co-operation for Development) and CENTO partners, Turkey and Pakistan, there are long running government crises. The recent military coup in Pakistan was greeted with some relief as a temporary respite there. With Afghanistan and Saudi Arabia there are succession worries; Kuwait and Bahrain have been forced to clamp down at home; the United Arab Emirates have just overcome a crisis over their future direction.

No wonder the Iranian arguments about the need for their own defence build-up have a more convincing ring about them today. As it happens, an end seems to be in sight for the recent phase of large arms closed down. On orders for all three services. The defence budget will probably remain at its present level of just under 24 per cent of current account spending for some time to come to meet ongoing commitments. The fractional decrease in this year's allocations compared with last year has no nearer home, no doubt already been made up as earlier production figures say that building climbed. Towards the end of the countries of last year, barter deals became more important for the favoured method of acquiring the goods on order. An agreement was reached with the short-lived BAC and Shell over the Tracked and the leverage Rapier missile, which is eventually to be built in Iran. When oil production picked

up again this spring it was to be worth some \$136m.) for thought that barter deals would also drop out of favour, but contracts are said to be at varying stages of finality, after protracted negotiations, but all seem certain to go ahead. Meanwhile the first order for 792 Chieftain tanks has just been completed, and the supply of the second batch of 1,297 will go ahead in three months. Most of the latter will be the improved "Sheridan" type, with Chobham armour and a Rolls-Royce engine. The Iranians also say they are satisfied with the 110 Alvis "Scorpion" light tanks now being delivered by Britain. Perhaps the major arms procurement question at the moment concerns the replacement for the F-14 light weight aircraft which Iran had hoped to buy from the United States; but which became a victim of President Carter's arms limitation policies. For the first time the Iranians are looking to the European manufacturers in the field. Hot contenders will be the Dassault Mirage and the jointly produced MRCA Tornado. According to General Toufanian, a twin-engine aircraft is needed, not more single-engine planes like the F-16s, of which 300 are already on order. But cost is an important point as well.

The major delivery being made at the moment is the Grumman Tomcat, the F-14. Half of the 80-strong order has arrived and the rest is expected by 1979. Also expected from the Americans are four Spruance class destroyers scheduled for delivery in 1981, and three Tang class diesel submarines. Crews are now being trained on the submarines and the craft should be delivered in two years time. By then the Iranian Navy should have recovered fully from the scandals that rocked it in the past year. It has been a difficult year for the navy, but at least the main naval base at Bandar Abbas is nearly ready and will be opened by the Shah in a few months time.

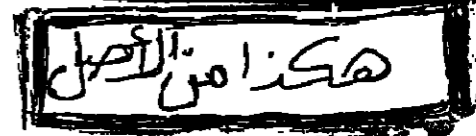
For Britain, there is considerable consolation in the shape of several recently concluded successful negotiations, worth altogether some \$600m. Chief among them are the supply of 1,000 tank transporters (\$170m.), four naval supply vessels from Yarrow Shipbuilders (\$136m.), and the establishment of a "base workshop" (thought

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## Agreement

It is emphasised in Tehran that barter terms can only be worked out once agreement has been reached with the foreign companies concerned on the overall price. After a year of standstill, agreement is about to be reached with the British for work to resume on the ordnance complex near Isfahan. Millbank Technical Services (a wholly owned subsidiary of the Crown Agents responsible for the defence sales programme in Iran) and Wimpey-Laing, the main contractors, have lost their privileged position in this development as a result of the dispute over rapidly escalating costs. Instead the whole 50 square kilometre site is being divided up into smaller packages—at least one of which is likely to go to MTS. Negotiations on the financing are still going on, but the Iranians would like the work on a part-barter, part-cash basis.

## Statement by National Iranian Oil Company Chairman on Iranian Petroleum Industry's Achievements in the year 1976

At the annual dinner of the National Iranian Oil Company held on 17th May, 1977, NIOC Chairman and G.M.D.H.E. Dr. M. Eghbal, outlined the achievements of Iran's oil, gas and petrochemical industries during 1976. Referring to their activities, Dr. Eghbal said:

During the year under review the National Iranian Oil Company and its associates carried out extensive geological, seismic and drilling operations in different parts of the country in order to survey and evaluate the national hydrocarbon resources. These activities resulted in the discovery of three new oil and five gas fields after 38 exploratory wells were drilled. Including the drilling of 183 development and work-over wells, drilling footage by the oil companies in 1976 totalled 473,000 metres.

SOFIRAN, the NIOC contractor with whom an agreement was signed in 1966, continued its operations for the development of the oil fields near Sirri Island. With the establishment of production and loading facilities, these fields are scheduled to be commissioned by the end of 1977 or early 1978. A water injection system will be used to improve the productivity of these fields.

In the SOFIRAN-EGOCO Agreement Area in which the European oil companies are involved, substantial gas reserves have been discovered in four geological structures. Gas production from these reserves will be used to meet the needs of the second gas trunk-line project for domestic use and export under an agreement signed on 30th November, 1976, the then existing contract was terminated and the entire operation was taken over by the National Iranian Oil Company. At present NIOC is engaged in drilling in these gas fields.

Under the secondary recovery project designed to enhance the productivity of oil fields in the Osco Area of operation, the first gas injection project was commissioned in the Haftkel Field and a total of 66 billion cubic feet of gas was injected into this field by the end of the year. The project for injection of gas from Fazanan into the Gach Saran field is also under

ways and we will be starting injection of gas by the middle of the present year. Construction of a de-salting system with a capacity of 2.8 million b/d continued in the Osco Area of operations and installation of new de-salting facilities in the Bahrgan Oil Field commenced. Installation of these facilities will help increase production from SIRI's Nowruz field.

In 1976 the Ardeshir field of Iran-Pan American Oil Company (IPAC) started production. At present this field yields about 60,000 barrels per day.

In its overseas exploration activities the National Iranian Oil Company has succeeded in discovering oil and gas in the North Sea under a joint venture with the British Petroleum Company. The commercial capabilities of these finds will soon be determined. In addition, all exploration activities in Greenland will soon lead to the drilling of the first well under another joint venture with B.P., Chevron and SAGA.

Last year Iran's oil production amounted to 10.3 per cent of total world production, 27.2 per cent of total Middle East production and 19.3 per cent of total OPEC production. At present Iran stands as the world's fourth largest producer and second largest exporter of oil.

Crude oil production in Iran during 1976 totalled 294.8 million metric tons, of which 272.2 million metric tons were exported in the form of crude oil and products and the balance was consumed within the country. Production and exports increased by 10 per cent and 9.1 per cent, respectively over the previous year.

The marketing activities of the National Iranian Oil Company during 1976 resulted in the conclusion of 53 agreements and contracts with 35 purchasers, under which a total of 55.4 million metric tons of crude oil (1,085,000 b/d) were exported directly. As can be seen the National Iranian Oil Company was able, for the first time, to increase its direct crude exports to over one million barrels per day. The value of direct oil exports totalled \$4.6 billion. The in-

creases in the amount and value of exports over the previous year were 105 per cent and 125 per cent, respectively.

## NEW RECORD IN NIOC'S DIRECT EXPORTS

Direct crude exports by the National Iranian Oil Company during May 9-15 reached a new record of 2,224,000 b/d. The sales were made on the basis of current OPEC prices.

This shows that more and more buyers prefer to approach the National Iranian Oil Company for direct deals rather than buy oil through the oil companies.

## EGHBAI OUTLINES NIOC ACHIEVEMENTS

During the past four months the Abadan refinery has achieved a new record in crude oil processing. In February the refinery processed 500,000 b/d, a record in the refinery's 65 years of operations.

The project to increase the Abadan refinery's output to 600,000 b/d will be completed next month, thus enabling it to regain its position as the world's largest oil refinery.

The project to expand Tehran's first refinery was completed last year, increasing its capacity from 100,000 b/d to 125,000 b/d. Thus the Tehran refineries' combined production capacity has now increased to 225,000 b/d. Because of growing demand for motor lubricants, a project is under way for the expansion of the refineries' lubricants plants.

Construction of the Lavan Distillation Unit with a capacity of 20,000 b/d was completed and the facility was commissioned last February. With the commissioning of this project the National Iranian Oil Company, for the first time in its history, became an exporter of refined oil products.

Construction of the Tabriz refinery with a capacity of 80,000 b/d is progressing satisfactorily and the refinery will be commissioned this year.

Work started last December on the construction of 200,000 b/d refinery in Isfahan, which consists of two plants of 100,000 b/d each. The refinery is

expected to be commissioned within a year.

Pursuant to His Imperial Majesty's orders for the export of refined products to gain higher returns from oil, the project for the development of export refineries is being followed seriously. Preliminary agreement on this project was reached with a Japanese group last year and negotiations are expected to be followed in such way as to ensure that the project will be completed by 1983. It is hoped that with the elimination of the economic crisis in the industrialised countries and the increased demand for energy, and with negotiations under way with the Common Market, opportunities will be created for the implementation of other similar export refinery projects.

To expand the international operations of the National Iranian Oil Company under conditions not conflicting with Iran's export refinery projects, new agreements were signed last year for the expansion of overseas distribution and refining operations. For example, over a year ago the National Iranian Oil Company entered downstream operations for the first time outside the country by purchasing 50 per cent of the shares of the Shell-Senegal Company.

The National Iranian Oil Company also formed Iran-Senegal Oil and Mines Company in partnership with SOSERAP, Senegal's State-owned company. The joint company has already started surveys in refining and development of phosphate deposits.

In 1976 the Madras and South African refineries, as well as the Madras fertiliser plants, which were developed with the participation of NIOC, continued operations. The Iran-Korea Company, which was formed two years ago, continues activities for the construction of a 60,000 b/d refinery which is expected to be commissioned by the end of 1978.

## TANKER FLEET

Following conclusion of an agreement between NIOC and BP for the formation of a joint tanker fleet, three affiliated companies were formed to carry out international shipping operations. The joint fleet with a total tonnage of over one million tons consisting of ten tankers began operations. The capacity of tankers of the National Iranian Tanker Company, which totalled about 225,000 tons in 1974, increased to over 1,120,000 tons in 1976. To expand the international oil shipping operations, an agreement was also concluded with the South African Tanker Company.

## RESEARCH

To improve the quality of industrial oils, which are used in Iran for various purposes, extensive research and studies were carried out last year. Research also continued to improve the quality of motor gasolines.

## PETROCHEMICALS

The commissioning of the Iran-Nippon Petrochemical Project highlighted the achievements and developments of Iran's petrochemical industries during the year under review. The PVC plant of Abadan Petrochemical Company was expanded last year to increase its production from 20,000 to 60,000 tons.

At present the activities of the national petrochemical company are carried out by seven associated companies including Iran Fertiliser Company, Shahpur Chemical Company, Abadan Petrochemical Company, Iran Khark Chemical Company, Iran Carbon Company, Pasargad Chemical Company and Iran-Nippon Petrochemical Company. Products of these companies include plastics, detergents, caustic soda, sulphur, urea, carbon black, sulphuric acid and phosphoric acid and were valued last year at about \$205 million.

The biggest activity of Iran's petrochemical industry is the completion of the huge Iran-Japan petrochemical complex, the expansion of the Shahpur petrochemical complex, and the Iran fertiliser complex. A total of \$2,700 million will be invested in these projects.

Expansion of the Shahpur petrochemical complex to increase its production two-fold is scheduled to be completed this year. Expansion of the Iran fertiliser complex and construction of the huge Iran-Japan petrochemical complex are expected to be completed by 1979. These will increase Iran's annual petrochemical production to a value of \$1,450 million.

The Iran Ocean Company, which was established under a joint venture with Gas Ocean

of France on a 50-50 basis, for the transportation of liquefied gas and ammonia, has already purchased a 70,000 cubic metre tanker which is expected to start carrying products this year.

## GAS INDUSTRY

In 1976 the National Iranian Gas Company sold a total of 2,364 million cubic metres of natural gas within Iran, an increase of 6 per cent over the previous year. Exports to the Soviet Union during the year under review amounted to 9,291 million cubic metres.

The number of industrial, commercial and domestic consumers of gas within the country in 1976 increased to 20,000, an increase of 5,000. In addition, 410,000 metric tons of liquid gas were consumed within the country.

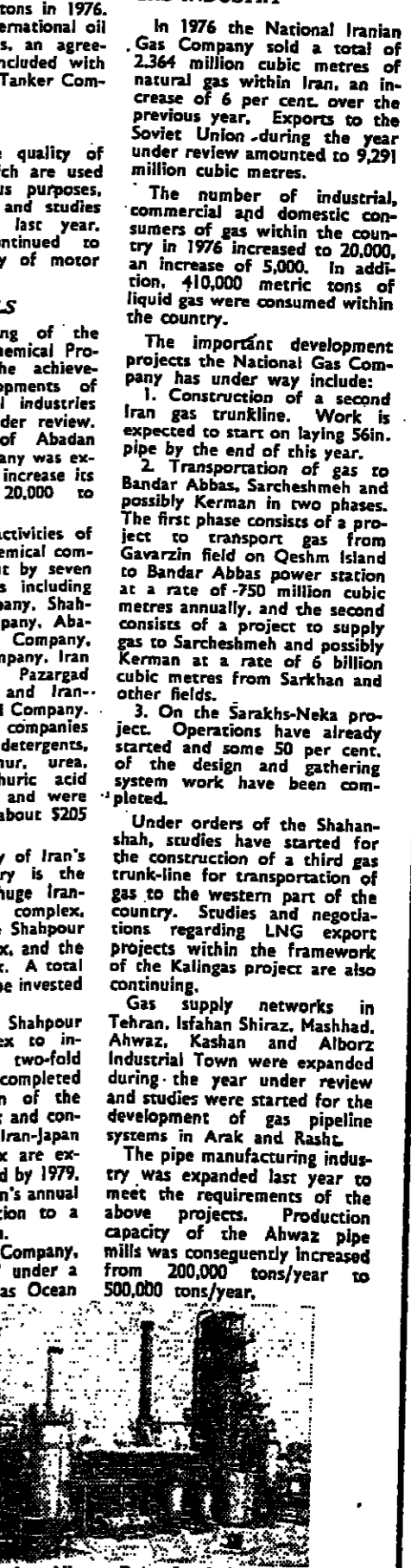
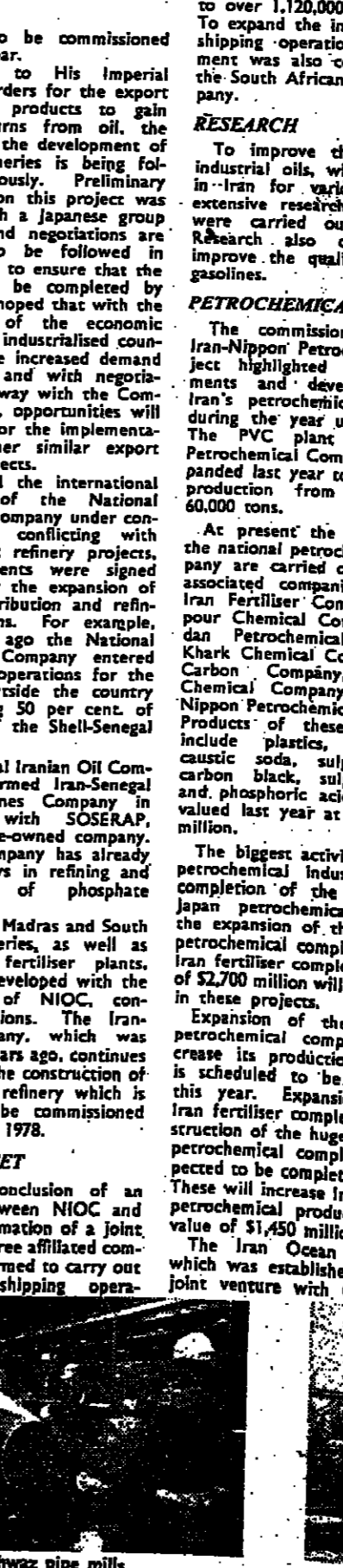
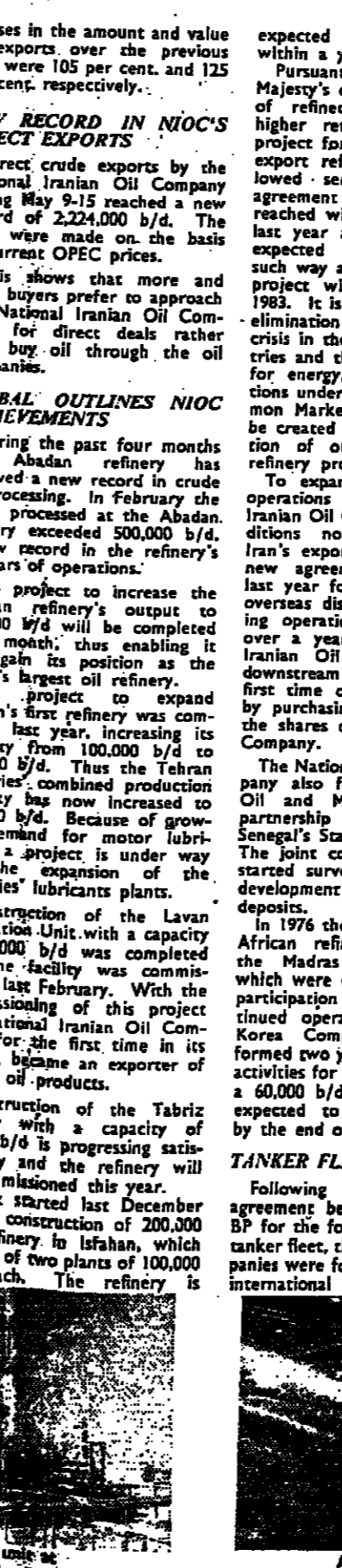
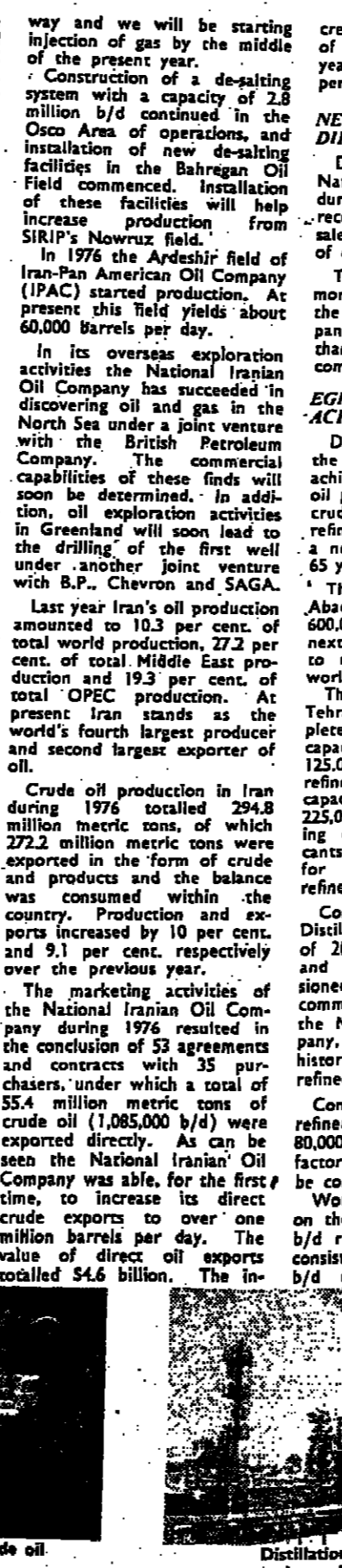
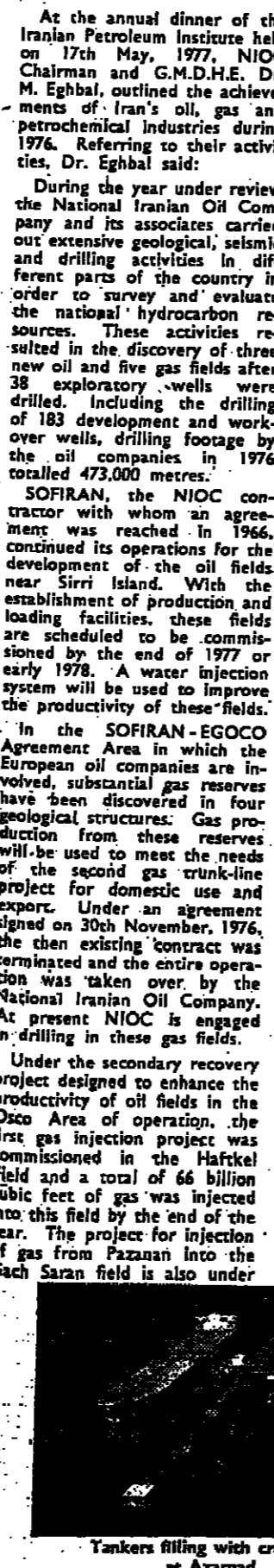
The important development projects the National Gas Company has under way include:

1. Construction of a second Iran gas trunkline. Work is expected to start on laying 56in. pipe by the end of this year.
2. Transportation of gas to Bandar Abbas, Sarachshmeb and possibly Kerman in two phases. The first phase consists of a project to transport gas from Gavarzin field on Qeshm Island to Bandar Abbas power station at a rate of 750 million cubic metres annually, and the second consists of a project to supply gas to Sarachshmeb and possibly Kerman at a rate of 6 billion cubic metres from Sarkhan and other fields.
3. On the Sarakhs-Neka project. Operations have already started and some 50 per cent of the design and gathering system work have been completed.

Under orders of the Shahanshah, studies have started for the construction of a third gas trunk-line for transportation of gas to the western part of the country. Studies and negotiations regarding LNG export projects within the framework of the Kalings project are also continuing.

Gas supply networks in Tehran, Isfahan Shiraz, Mashhad, Ahwaz, Kashan and Alborz Industrial Town were expanded during the year under review and studies were started for the development of gas pipeline systems in Arak and Rasht.

The pipe manufacturing industry was expanded last year to meet the requirements of the above projects. Production capacity of the Ahwaz pipe mills was consequently increased from 200,000 tons/year to 500,000 tons/year.



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IRAN IV

# Oil sales better than expected

IRAN SEEMED the OPEC double its "stated quantity" and member most likely to be affected by the two-tier price system that emerged from the Doha meeting last December. Iran went along with the 11 country majority, raising its prices by 10 per cent, thus giving Saudi Arabia's high volume light and heavy crudes a substantial price advantage. During the first weeks of January it looked as though Saudi Arabia would really capitalise on this competitive edge to rub home the point that it dictated OPEC prices and that 5 per cent was what the international market could — and should — absorb.

In the first nine days of January, Iranian exports fell by 45 per cent to a mere 3.5m. b/d, and everyone in Tehran was extremely concerned. The Saudis in public at least, claimed to have every intention of boosting production well beyond 8m. b/d to 10m. b/d and there was no sign of an end to the disruptive forces let loose by the two-tier price system.

Yet all this is past history now. The international market adapted much better than anyone expected to this unusual situation. Iran, much to its own surprise, found its sales holding up well above projections; meanwhile Saudi Arabia did not raise production as much as it apparently intended, partly because of the physical problems involved, but also one suspects because the politically this might prove too disruptive to OPEC. And now, following this month's OPEC meeting in Stockholm, the price structure has been reunified with Saudi Arabia and the UAE raising their prices in line with the other 11.

Domestic demand is faster than originally pated, and NIOC is now on the basis that 100,000 new refining capacity be added every two years to the end of the year if the Abadan refinery be in commission plus refinery at Tabriz with b/d capacity. Abadan b/d will again become the largest in the world, a 200,000 b/d refinery at Lavan Island and a 20,000 b/d topping plant at Lavan capacity to 225,000 b/d wide a comfortable immediate needs. NIOC appears in no active two export ref projects.

Within the limits sources, NIOC has it is the most active oil company in the world. Apart from stakes in the Mid East refineries, it has a venture in South Korea private concern, Ssang 60,000 b/d refinery. This should be ready months. However an for a 60,000 b/d refinery has yet to drawing board, and appear to have priority.

## Arrangement

The only concrete move has been over the Abadan swing refinery. Under the 1973 agreement the Consortium companies agreed to an arrangement on the purchase of the refinery's products, which if proved unfavourable, could be terminated at two years' notice. Notice was served and will run out on December 31, 1977.

The problem is basically as follows: NIOC can pre-empt any product for the internal market from the refinery. With the very rapid and unforeseen increase in domestic demand for refined products, especially the more valuable middle distillates like kerosene, the Consortium found itself purchasing the less valuable products such as fuel oil. The net result was that the Consortium has been paying the full price per barrel but getting the less valuable parts and paying a 5 per cent tax. This has meant an increasing notional loss which is now in the region of \$1.50 per barrel.

The Khuzestan fields in the "agreement area" provide over 85 per cent of total Iranian production. The remainder comes from NIOC's joint ventures with independents. During the past six months, NIOC has been conducting a series of negotiations with the latter in an attempt to come to terms over new arrangements for taxes and investments. Though NIOC has not provided any details of the new arrangements, senior officials confirm that agreements, mutually satisfactory, have been concluded. NIOC is also trying to rationalise these joint ventures, combining where possible facilities and operations. For instance, Iminoco and Lapco, who both operate on Lavan Island, are being asked to pool resources, like using a common jetty.

Therefore, as of 1978, NIOC will have to find clients for the refinery's throughput. Of the current 460,000 b/d throughput roughly 300,000 b/d has been for export. In a couple of months total capacity will be expanded to 600,000 b/d. In order to obtain the range of products it needs from the refinery, NIOC has to ensure it runs at capacity, which means substantial new sales arrangements. NIOC is confident that this can be done, and negotiations with a number of companies are now underway on a bilateral basis but not with the Consortium as a group.

Given these changes, several in the oil industry wonder just how long the Consortium can now remain as it is. They point to the decline of interest in Iran by the ARAMCO members who have all shown much greater concern for developments in Saudi Arabia — whose current production capacity is available for export.

## Compromise

This means that Iran can look towards the remainder of the year with much greater equanimity. Although Iran would have liked to have raised prices by a further 5 per cent in July, by the majority at Doha, it believes that the freeze is an acceptable compromise. Even with the new agreement reached in Stockholm, senior officials at NIOC say that they will stick with the existing projections for liftings which were made in February. Then, annual average liftings were projected at 4.6m. b/d, 10 per cent less than last year's average, and nearer 15 per cent if refined products are included. The calculation was a first six months' average of 4.2m. b/d and 5.2m. b/d for the latter half of 1977.

Liftings through May have so far averaged 4.9m. b/d. Although June is understood to have been a bad month for sales, NIOC is confident that average liftings for the whole year will be above projections. NIOC itself hopes to have direct sales averaging between 1.3m. b/d and 1.5m. b/d, which if achieved should ensure a comfortable margin in case the Consortium companies have reduced liftings. Despite a drop in the summer months, and increased availability of crude through the North Sea and Alaska, international demand for Iranian crude is expected to hold up. The variable in all this is the level of Saudi production and agreements, if any, on the price differential for the competitive Gulf crudes.

NIOC's main attention is, however, devoted to its programme of secondary recovery. Maximum production capacity is at present around 6.7m. b/d and secondary recovery methods are essential to sustain this level. Iran has huge quantities of associated and non-associated gas available for reinjection purposes and this is the method chosen to improve recovery, hopefully by some 15bn. barrels. NIOC is spending \$4.5bn. between 1976-82 (at 1976 prices) on secondary recovery, roughly 55 per cent of the company's total investments. It is a huge undertaking and largely due to manpower shortages the programme is as much as two years behind schedule, but NIOC officials regard this as unavoidable given the manpower bottlenecks in the country. Another problem too, is desalting since a large number of wells are shut in due to excessive salt in the crude. Though the per barrel cost of producing crude will inevitably rise from the current \$0.26, improved recovery will pay off.

## Involvement

Discussions on a wide-ranging involvement downstream activity in the Italian ENI concern its distribution at its operations, still talks began over it ago and there is still political will to conclude NIOC wants to avoid a receptacle for ENI operations while has to convince it Government of the of such a venture. The advance recognise the obstacle despite the time taken so far could yet materialise.

Iran's desire for an international tie-up should not be under This was evidenced abortive efforts to recovery scheme in the world — Occidental last summer interest had declined. Unless significant new discoveries are made, and historical evidence is against this, the production ceiling in 1982 will be around 6.3m. b/d. Parallel with this, domestic consumption will be running at over 1m. b/d and increasing at between 18 and 20 per cent a year which means that less than 5m. b/d will be available for export.

# Developments in petrochemicals

NOT MANY industries have emerged from the economic turbulence of the past three years with their plans for expansion as intact as the petrochemicals industry. The bullish opinions expressed this year by Mr. Baghir Mostofi, chairman of the National Petrochemical Company, on what the industry expects to achieve, contrast with the more cautious approach to spelling out development targets that is adopted in other sectors. He, certainly, leaves no doubt that Iran is still bent on moving as fast as possible towards establishing a petrochemicals industry that will not only meet the burgeoning demands of the domestic market but also establish Iran as a force in the international market.

## Hampered

Developments in the past three years have taken their toll, however. Severely hampered by infrastructure shortages, port congestion and massive inflation, few projects have been completed within the time allotted or the original budget. For the LIPC, a joint venture between NPC and five Japanese companies setting up a major complex at Bandar Shahpur, the cost of process units alone is now put at \$1.8bn. compared with earlier estimates of \$600m. Feedstock gathering lines and infrastructure are expected to push the overall cost well over \$2.5bn. And as a result of protracted negotiations arising from a request by the Japanese companies that their investment should be given a government guarantee, completion has been delayed by over a year to around 1980.

NPC, like most other areas of industry, has also had to cut down on some projects. In the case of the IJPC venture, cost overruns are understood to have led to the postponement of plans for the manufacture of certain products, including cumene, styrene and polynorbornene. On another side, NPC has replaced proposals for three, and compound fertiliser

different ethylene and butadiene and an aromatics unit producing benzene and xylenes. NPC is also proceeding with plans for a wholly-owned venture to produce some 800,000 tons of aromatics a year at Abadan, using naphtha from the Abadan refinery. Completion is scheduled for 1980 originally set of the 1978 date originally set.

Shortages of man not appear to have been problem so far for NPC launched its own Mobilisation Division. But, last year the core Some 1,100 recruits training. In the next five years the estimates it will have 12,000 more, including graduates, 6,200 of which are still in training. Despite paring projects, NPC is still heavy commitments in decade. Some \$3.5bn invested in the petro industry during the Year Plan starting according to Mostofi, doubling the present investment built up previous 15 years. With over \$3bn worth facilities apparently commissioning in the mid-1979, a dramatic earnings is also expected amounting to some \$7m. a year, including \$67m. a year to rise to around 1983 with the local absorbing \$1.9bn-w cost overruns are understood to have led to the postponement of plans for the manufacture of certain products, including cumene, styrene and polynorbornene. On another side, NPC has replaced proposals for three, and compound fertiliser



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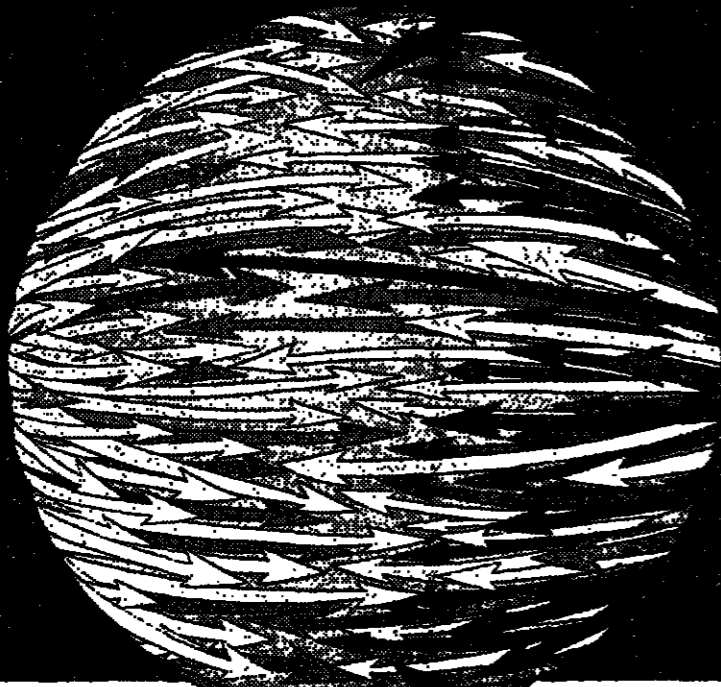
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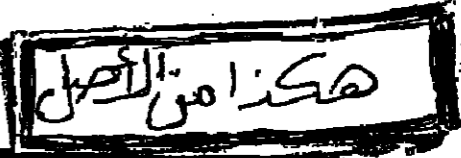
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# Power shortage plays havoc with industry

countrywide energy due to be operational this the most pressing summer, but it is still not ready. The Government is blaming the moment for the Power blackouts, both the American contractors and insufficient Harza International, a subsidiary of Harza Engineering International, and the French suppliers of the turbines, as well as disrupt- Alstom Atlantique, for alleged failure to carry out their obligations. But the story appears not a new one: but much more complex and dates combination of low back to problems over siting the structural difficulties dam, tremendous pressure for quick completion of preliminary studies (which did not reveal major faults in the rock structure) and finally, delays in implementation that left the turbines on site for a year before installation.

## Failure

These are the kind of in- evitable problems that crop up when things are initiated in a hurry, and though the failure of the Reza Shah Dam is clearly a contributing factor to the country's power shortage it is not the real reason. The basic reason is a miscalculation of the rapid increase in industrial and domestic consumption since the Five-Year Plan was revised in 1974. Coupled with all the hindrances of the aluminium infrastructural bottlenecks, of had lost \$11m. due manpower and raw material shortages that have held up projects throughout the country. Rather they reflect fully operational, electricity country—especially demand would still outstrip supply. Consumption is increasing now at between 18 and 20 per cent. a year. Officially, the country is short of some 600 mw of power. Foreign specialists connected with the power business believe the shortfall is nearer the 1,000 mw mark and the failure of the perhaps beyond, given the tremendous expansion of electrification throughout the country, in, to come onstream and growing industrialisation. By the end of the current year, March 1978, it had

been hoped to have installed capacity of 4,814 mw. At present no-one seems to know whether this target will be met or whether with the purchase of emergency generating capacity over the coming months it will be surpassed. Current installed capacity is 3,900 mw. About 71 per cent. of total energy generated is derived from petroleum, 18 per cent. from gas, 5 per cent. from hydro-electricity, and the rest from coal and non-commercial sources. The basic alternative developed to replace both oil and gas: oil being regarded as too important to waste, especially as production is expected to begin to decline around 1982. Gas too was regarded as more important to husband for use in secondary recovery, industrial uses (steel direct reduction and aluminium) and as a feedstock for the petrochemical industry. Initially the idea was that gas would replace oil as the biggest single energy source, but over a 20-year period this importance would gradually be superseded by nuclear power. The aim was to have just under half of total energy needs in the mid 1990s covered by nuclear power generation.

This still appears to be the basic strategy. To accomplish this, Iran plans to generate some 23,000 MW of nuclear power by the mid 1990s. In other words, Iran is banking on nuclear energy as the prime source of its generating requirements for the future, and is the first OPEC member to think in such terms. So far, only one contract has been fully concluded—with Germany's Kraftwerk Union for two 1,200-MW pressurised water reactors at Bushire on the Gulf coast in southern Iran. The DM7bn. contract, plus a further DM3bn. for a 10-year nuclear fuel supply deal (\$3.5bn. overall) was signed last July, although work had already been well under way. The twin power plants are scheduled to be onstream by 1980.

The site of nuclear stations, numbers three and four, has been chosen—on the Karun River below Ahwaz at Darkovin. However, the contract with a French consortium headed by Framatome has yet to be finalised. Negotiations have been going on for almost three years, and both sides would have liked to have been much further advanced by now. President Valéry Giscard d'Estaing, when he visited Tehran last October, said he hoped the contract would be finalised by January 1977 but only in February did Iran manage to agree on a price, believed to be almost 30 per cent. below the original. The price tag now for two 920-MW pressurised water reactors will be around \$2.2bn. Meanwhile negotiations have begun with Kraftwerk Union for power stations numbers five and six to be sited at Isfahan. These will be air cooled. There are reports of the Atomic Energy Authority of Iran wanting to begin work by March 1978. As for announcements that France is willing to supply a total of eight reactors, this seems still to be only a statement of intent.

## Objections

More important for Iran, in the meantime, is to harden contacts with the U.S. Originally Iran envisaged purchasing up to eight reactors plus two enrichment plants from the U.S. But political objections from the Ford Administration led to

the dropping of the enrichment 1977 \$167m. on uranium will work out at over \$2bn. at plants and the U.S. elections last year effectively blocked all further progress on the reactors. Now, with the Carter Energy policy announced, there are signs of a breakthrough, and Iranian sources are confident that a contract can be concluded by the end of the year. The head of the Atomic Energy Authority, Dr. Akbar Etemad, is due to begin discussions in Washington in early August on the conclusion of a bilateral nuclear treaty as the first step towards a sales contract. Iran recognises that President Carter is anxious to prevent the spread of sensitive technologies, and for the moment has shelved the idea of possessing reprocessing facilities. But significantly Dr. Etemad said earlier this year: "We think we cannot accept that Iran would forever not try to have various elements of the nuclear fuel cycle. However, for the time being we are not establishing installations in Iran which might contribute to the international confusion over this issue." Iran does not want to bind itself to permanent exclusion from being a full member of the nuclear club. The seriousness with which Iran is approaching the acquisition of nuclear power is impressive. Nuclear research is being boosted at Tehran University and a special centre is being established with French assistance at Isfahan. Co-operation agreements have been signed with several countries and four management contracts have been signed with Britain. Iran itself has also purchased 30,000 tons of uranium, among others from South Africa spending in 1976-

supplies, and this year Iran began a \$30m. uranium exploration programme in Iran. Nevertheless some major question marks hang over the nuclear programme. The first concerns the future attitude of those countries to nuclear technology and their willingness to transfer this technology. Related to this is the extent to which any one supplier is prepared to become involved in Iran. Would, for instance, it be politically acceptable in Germany for the Government to be seen to be selling more than four power stations to a single developing country? Another question concerns Iran's ability to absorb so many nuclear power stations so quickly—in terms of siting, management, safety and maintenance. Lack of water, high seismicity, transportation of heavy equipment difficulties and security considerations effectively reduce the number of available sites. Also, in the case of seismicity, costs are raised considerably by the need to reinforce against earthquakes. The Caspian coastline has already been ruled out for security and transport reasons. The best sites often are those with the highest power transmission costs. Bearing all this in mind the Atomic Energy Authority has a daunting task. If one excludes the two German reactors and the two French ones, Iran will have to find sites for and build one new power station a year over the next 16 years if the original schedule for nuclear power capacity is to be met. Added to this is the cost. For every 1,000 MW of installed nuclear generating capacity, total plant, infrastructure, transmission and fuel supply costs

will work out at over \$2bn. at 1977 prices. Put another way, every 1,000 MW of installed capacity will be roughly equivalent to 9 per cent. of total annual oil receipts at 1977 prices. Fairly soon, therefore, the authorities will have to take a hard look at nuclear policy and decide just how realistic it is. They will have to decide whether it is advisable to rely so much upon nuclear plants which pose greater problems of management and maintenance —to say nothing of the longer time lags in construction. For instance, the country's huge reserves of gas, the second largest after the Soviet Union, make gas a potential candidate for greater long term use. So long as the world price of gas remains low and transportation costs make it unviable to consider major long contracts overseas, several economists believe greater emphasis on gas could be more cost effective, and satisfy much more quickly the growing energy needs of the economy. Solar energy is an alternative, but this is only at the stage of experimental use in Iran. A first step towards rationalising energy policy could be closer integration of the Atomic Energy Authority with the Ministry of Energy. At the moment, the Atomic Energy Authority is entirely independent, reporting directly to the Shah, and is in no way under the control of the Ministry of Energy. With this kind of separation, it is hard to see how long term policy can be effectively co-ordinated, with the Atomic Energy Authority having a built-in tendency to justify its own importance.

R.G.

## Petrochemicals

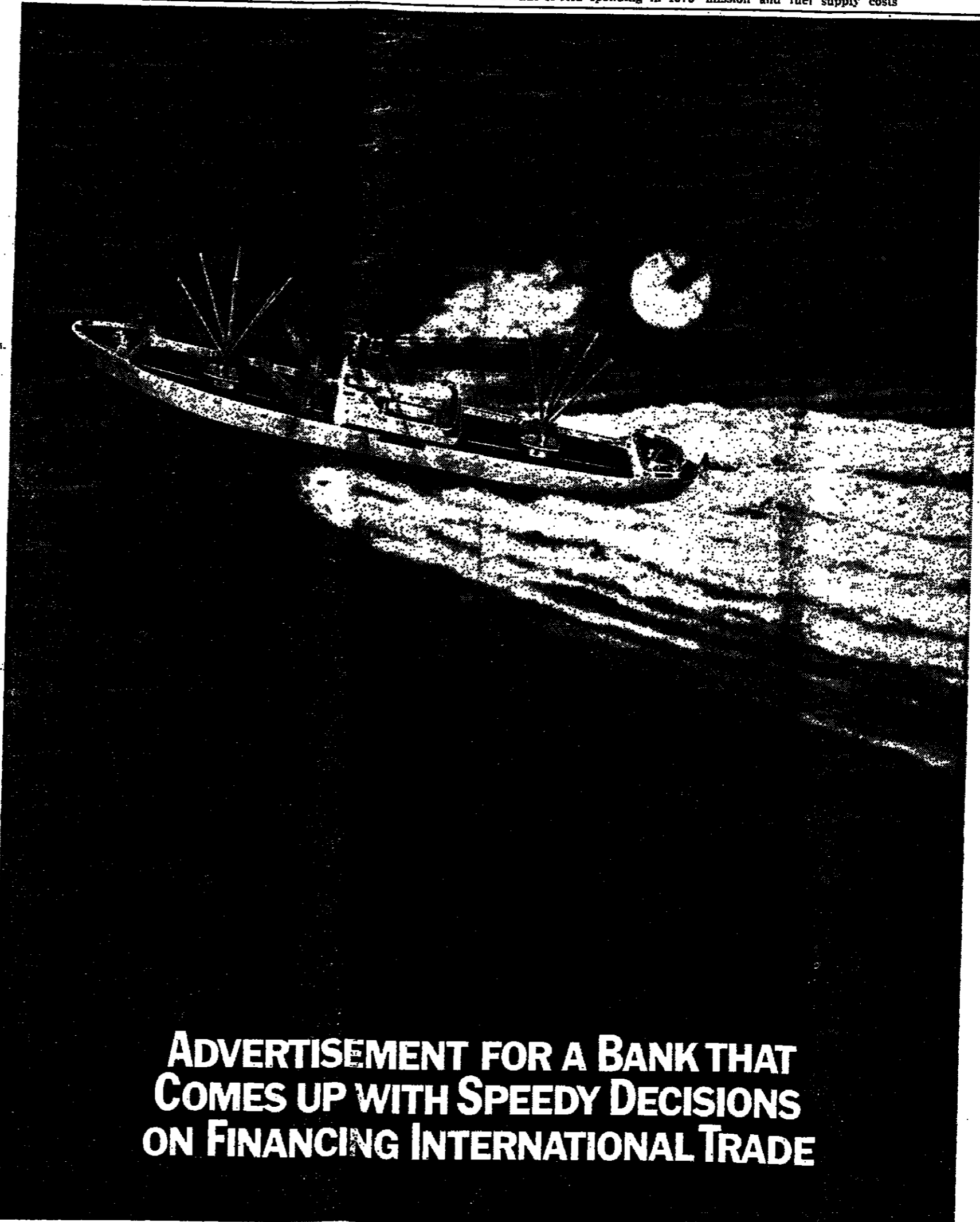
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Production Mining Development Bank of es 800,000 tons of Iran and DuPont of the U.S. in 1,000 tons of PVC, setting up a plant to produce of detergent alky. 42,000 tons a year of polyester tons of carbon black and acrylic fibres. The company tons of STPP. With is drawing on a \$110m. loan stoning of the Iran- from a group of European and ochemical Company U.S. banks for this project, Bandar Shahpur in which is expected to cost over acity has already \$440m. A third venture, the for the annual pro- Irano-Garb group, is apparently some 23,800 tonnes going ahead with long-mooted anhydride and plans to produce various grades mes of DOP of polystyrene. The slow response of the private sector may owe something to technical complexity of the industry, high capital costs, or simply the general economic climate in which investments offering a quick return on capital are widely preferred.

## Subsidies

More serious questions are being raised, however, about Iran's ability to dispose of its petrochemicals on world markets without resort to subsidies. Access to plentiful resources of cheap feedstock and the size of the domestic market may assure the overall commercial viability in the long term. But against these assets must be set construction costs in Iran and the Gulf which are 50 per cent. higher than in the West, and NPC sources concede that Iranian prices are likely to be substantially higher than those prevailing in world markets. Joint ventures such as IJPC will provide some important outlets. Another possibility, recently proposed by Mexico, may emerge with the construction of joint venture plants overseas, which would be supplied with Iranian feedstock and sell intermediate products direct in the local market and further afield. But industry sources see little chance of Iranian products being sufficiently competitive in either price or quality to be assured of a place in the main consumer markets in the short term, and in the long term the prospects are still uncertain.

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## IRAN VI

# General trade on the decline

IRAN STILL remains the biggest single importer in the Middle East; but over the past year the pace of import demand has slackened, considerably as economic growth has dropped to around the 13 per cent mark. This trend is expected to continue at least for the remainder of the present Iranian year, ending in March 1978, and probably for the initial phase of the new Five Year Plan which is due to run from March 1978.

Preliminary figures on a customs basis supplied by the Ministry of Commerce show that in volume terms non-military imports rose 15 per cent to 15.3m. tons in the year ending March 1977. This compares with an average annual increase of just over 40 per cent for the previous two years. Imports by value, meanwhile, rose 23 per cent to \$14.1bn.—compared with a previous two-year average of 77 per cent.

Traditionally, military imports have figured prominently, and are an important element in the overall size of the import market. They now account for about 27 per cent of total imports or some \$3.5bn. However, the military import figures never shows in trade statistics, merely in disguised form in the balance of payments. It is worth noting here that military imports are expected to continue to increase at a faster rate than ordinary commercial imports.

Whereas in the years before the 1973 boom, clogged ports and poor distribution were the main constraint, the slowdown now is primarily attributed to a more modest growth in demand. Inventories are still high and in some instances the market has clearly become saturated. For instance there are over 2,500 unsold trucks in the country, lying idle in parking

### Allocation

On the non-military side four items account for almost 60 per cent of the total—machinery and parts (24 per cent), steel products (17 per cent), vehicles and parts (12 per cent) and electric machinery (7 per cent). This is a natural reflection of the huge investment in infrastructure, construction and industry. Iran still relies heavily upon steel imports, earth moving equipment and machinery from abroad, to say nothing of ckd units for the automotive industry. One encouraging feature from the Iranian point of view was the relative decline in the importance of foodstuff imports. In particular during calendar year 1976 cereal imports dropped 40 per cent to \$358m, with wheat registering a 60 per cent drop to \$152m. Foodstuff imports may well rise again this year quite sharply due to lower rainfall and a policy by the Ministry of Commerce to build up buffer stocks of essential commodities.

Reduced purchases of agricultural goods is the principal explanation for a drop in the U.S. share of the market and in its overall volume of non-military exports to Iran. The U.S. has now been overtaken as the "league" leader by both West Germany and Japan, which have captured 35 per cent of the total non-military market, though the U.S. would lead if military sales were included. The Germans have

done exceptionally well in a whole range of sectors while the Japanese owe their increased sales to major steel supplies and their heavy involvement in the expansion of the petrochemical sector. Interestingly, Saudi Arabia is now as large a non-military market for U.S. goods as Iran.

U.K. trade with Iran is discussed in detail in a separate article; but here suffice it to underline that its position is being challenged by both France and Italy—though the large number of British military sales contracts will continue to give it an overall edge. Other interesting suppliers to Iran are India and South Korea, the latter in particular having forced itself into the top twelve for the first time.

In terms of trading blocks, Iran does over 40 per cent of its total trade with the EEC, followed by the U.S., Switzerland and Sweden, Iran is the fourth trading partner of the EEC, which helps to explain why it is so insistent on being given some special trading arrangement. However, on the Iranian export side, oil is really the only commodity traded, with non-oil exports amounting to \$164m. in the first nine months of 1976-77. The lopsidedness of the trading relationship makes it difficult for both sides to decide what each other wants, and Iran has yet to be specific on what it would really like other than a privileged position.

Trade with Eastern Europe is primarily conducted on a clearing basis. Though Iran regards a trading link with Eastern Europe as important, the actual amount of trade involved is minimal and in percentage terms is decreasing. Eastern Europe now has 3.8 per cent of the non-military import market and takes some 19 per cent of non-oil exports. If gas sold to the Soviet Union were in-

Country	9 months 1975-76		9 months 1976-77	
	\$ m	% of total	\$ m	% of total
West Germany	1.37	17.5	1.71	18.3
Japan	1.30	16.6	1.59	17.0
U.S.	1.51	19.3	1.42	15.2
U.K.	0.68	8.7	0.66	7.2
Italy	0.26	3.4	0.55	5.8
France	0.33	4.2	0.46	4.9
Switzerland	0.17	2.1	0.24	2.6
Other	2.20	28.3	2.50	26.0
Total	7.82	100.0	9.35	100.0

Note—Figures have been rounded. The 12-month figure to March, would raise the annual by more than appear from nine-month figures since acceleration occurs in the last quarter.

Source: Compiled from Ministry of Commerce customs

cluded, the figure would be substantially higher. Iran is reducing its purchases from Eastern Europe largely because of its own financial situation has so improved that it no longer need shop in "cheap markets." For instance, Romania, which has been the main non-military supplier for some years, will gradually lose its position (1.1 per cent of the total market) as tractor imports decline.

### Newcomers

Looking ahead, South America, especially Brazil and to a lesser extent Mexico and Venezuela, will begin to have a stake in the Iranian market. Last month's Latin American visit by Finance Minister Mr. Hushang Ansari saw the conclusion of a major trade agreement with Brazil. Next year Brazil is expected to be supplying Iran with some \$240m. worth of goods (soya, maize, meat, rice, sugar, vegetable oils and railway equipment). In return Iran will provide crude oil worth \$600m.

The use of crude as a means of payment for imports has most valuable to emerged over the last year as a major new development. Initially, crude oil barter arrangements were limited to cover the purchase of defence equipment, but now the Iranian are prepared to consider wherever practical. For instance, Iranian equipment and goods for the Bandar Abbas steel complex are being paid for with crude oil and the National Iranian Steel Industries Corporation (NISIC) is considering similar arrangements for

## Banking brought under control

THE MOST significant trend to emerge from the recently published Central Bank annual report is the sharp cutback in the expansion of credit to the private sector. This reflects a sharp switch away from the liberal credit policies of the two previous boom years, and a determined attempt both to limit credit to the private sector and to channel investments into productive sectors. This policy will almost certainly continue for the remainder of the current year, even though it seems that more funds from higher than anticipated oil revenues will be available.

It is now accepted that, though difficult to contain at the time, the massive increases in credit to the private sector in 1974-75 and 1975-76 were highly inflationary. No economy can continue to absorb credit increases of the order of 55 per cent a year to the private sector without creating overheating, especially where the infrastructure is still weak. The Central Bank managed to contain the increase in private sector credit last year to just around 38 per cent. This may still seem high but one third of the total increase was accounted for by the ten specialised banks like IMDBI and the Agricultural Development Bank—reflecting the continued emphasis by the authorities on medium term finance for productive investments.

The Central Bank still has to cope with a relatively immature banking system. This manifests itself in many ways, but as far as credit is concerned the commercial banks still manage to reach their credit ceilings in the early part of the year. This means that credit becomes tighter towards the end of the year, and a certain amount of arm twisting is applied to the Central Bank to permit credit increases to go above the ceiling. Ideally the authorities would like to have seen credit expanding to the private sector at 35 per cent last year. The fact that it was nearer 40 per cent was largely due to limited relief being allowed by the Central Bank when banks reached their ceilings. As for the specialised institutions they do not strictly have ceilings—rather it depends upon the

number of projects with which they are presented. But, for instance, in the case of IMDBI total financial assistance dropped 10 per cent to IR38.7bn. (\$40m.) in 1976-77.

The Central Bank would like the private sector credit expansion kept below 30 per cent this year as low as 25 per cent for the commercial banks. To tighten up on credit, the authorities decided on June 15 to raise the bank rate 1 per cent to 10 per cent. This made the effective borrowing rate for commercial banks 14 per cent. The specialised banks were unaffected except where construction loans were concerned. Here the interest rate was raised from 9 to 10 per cent. —part of an overall move to restrict the amount of lending by the banks to the construction sector, which has become very overheated. Last year 47 per cent of all credit was absorbed by this sector. Though individual banks all deny being heavily involved in financing land and property speculation, it nevertheless seems fairly clear that a great deal of private resources are being channelled in this direction. Land prices went up by 20 per cent last year. How much anyone can succeed in effectively reducing the importance of construction in the overall allocation of credit is very much open to question so long as this is seen as the single most profitable area of investment and when the country still needs so much construction work to be done.

### Measures

Other measures instituted by the Central Bank in the past eight months to curb private sector liquidity include the raising of the rediscount rate (from 7 and 8 per cent to an across the board 9 per cent.); and requiring commercial banks to place 30 per cent of new foreign exchange borrowings with the Central Bank. With credit increasingly tight commercial banks during the past 18 months have found it easier and more convenient to seek funds abroad. To ensure that the banks do not become overexposed, the Central Bank has also requested that they limit net foreign positions to the amount of paid in capital. Some of the commercial banks feel that they are being

squeezed too hard by the Central Bank. One bank manager pointed out that the increase in the bank rate had made it unattractive to handle time deposits. On a year's fixed deposit banks pay 10 per cent. But of this sum deposited, the bank is obliged to place 15 per cent.

**CONTINUED ON NEXT PAGE**

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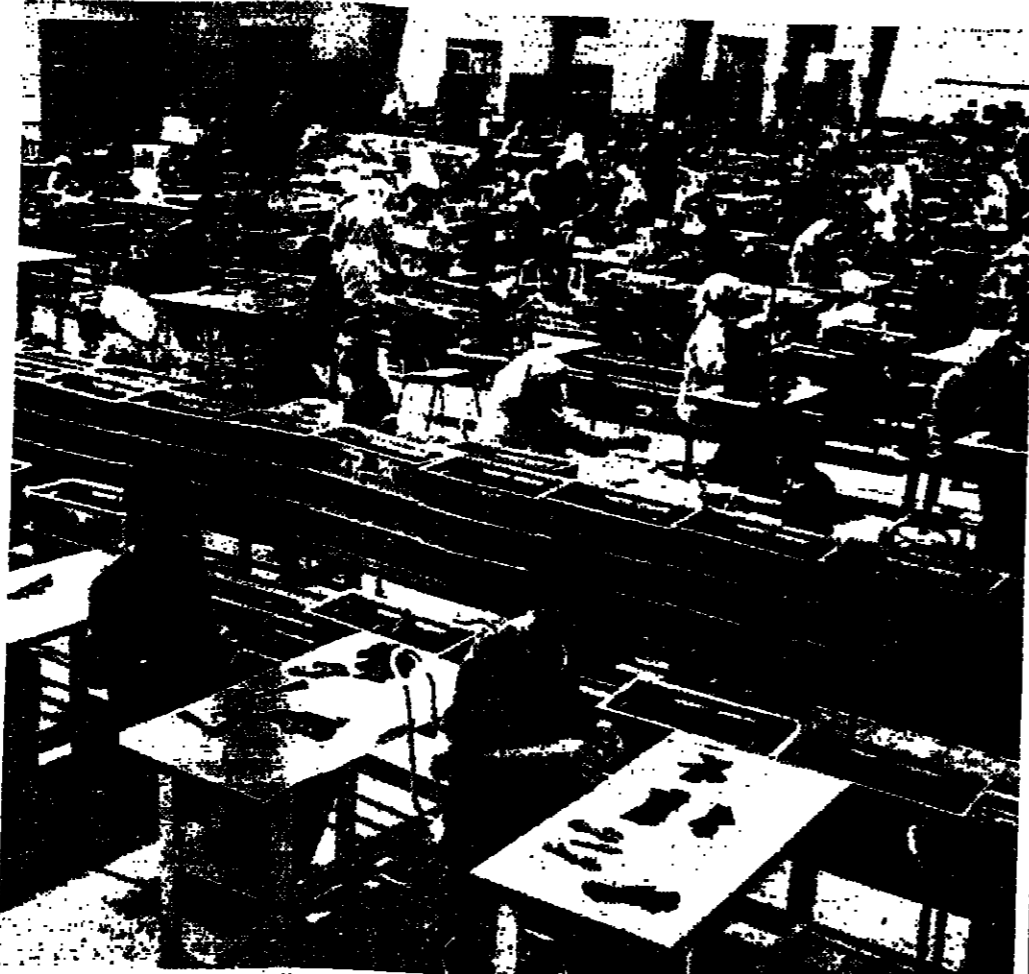
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Trade  
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# State a barrier to investment

... of it Iran has going for it than other developing attract investment. It domestic market of e, the economy is it over 12 per cent. revenues provide vital sums of money and overall con and the Government to promote an active private sector with participation. This is combination of favour- yet despite this, by the private sector he past two years, jointing. n officials can pro- nds of statistics to a constant increas nt, like the number ry licences granted and for loans by sed banks; and with scrutiny it is easy that confidence is fact the continued behind investment is sided, stimulated heavy concentration n construction and ed flow of Govern- into key industrial petrochemicals and



Iran would like to increase domestic manufacturing capacity. Here, shoes are being made at a factory in Mellî.

ists, on the other tended to complete objects but refrain new investment due ntes over Govern- s on share participa- price control and Many have pre- ad to put their covered that share valuations id or into what has have been fair and that there- mptly and con- authorities have also e- bled a construction- pro- to obtain a larger proportion of 2 per cent. in the price paid for their 43 per months of the last cent in cash (it has been raised from 6 to 14 per cent.). In addi- r, 1976-77, totalling on the bonds covering pay- ment of the remainder have proved relatively easy to trade.

Foreign companies with stakes in the companies concerned have overcome their initial shock. Albert and his employees and their share- At the time 320 com- singled out, begin- 106, to take part in

Government aim was to wider ownership, give employees a ing of identity with nies and to stimu- npanies themselves- iques. The indus- the other hand dis- at was seen as interference, were dilute control or s look into their- vere afraid that the- it on their shares- (set the true value, foreign companies- there were under- their rate of return- fected, along with- to control manage-

any of these fears groundless. The tools as a means of controlling despite setting out- ble for the scheme le by March, 1978, uch more flexible- 31 companies have- ) per cent. of the- cent., with com- permitted to com- seration in three- original list of com- onger used, and it- at enough of the- s will meet the- aria for share dis- in the timetable- t itself has dis-

good reason. Worst affected in this respect are foreign companies with investments in Iran who have costed operations on a tighter budget. The issue of price control is now the biggest single negative factor affecting business confidence. There also seems little relief that the Government is likely to give in the near future. In a very frank session with the inaugural luncheon of the Anglo-Iranian Chamber of Commerce last month, Commerce Minister Manouchehr Taslimi said the Government first had to think of the social consequences of removing price control. He added the Govern- ment could not afford to open- ing a flood of foreign product- prices which would further fuel the rate of inflation, already running at over 30 per cent. on official calculations.

**Productivity**  
Another important element is the whole question of labour costs versus productivity. In an exceptionally tight labour market, wages have reflected demands. Any effort at restraint is undermined so long as all levels of labour are short. Labour costs are further in- creased by insistence until now by the Ministry of Labour on companies paying between two and three months bonus at the end of each year, pushing the annual wage up by over 35 per cent. yet with pro- ductivity lagging well behind.

**Profits**  
The banks have managed to turn in consistently high profits—making banking arguably the most profitable sector in Iran. Bank Mellî increased net profit by 77 per cent. last year to R200bn., Bank Omran by 50 per cent. to R561m. In fact the banks' critics argue that they have life so easy that until now they have had little incentive to streamline their operations, im- prove management techniques and carry out proper budgeting. Moreover the market has been sufficiently large for all the banks, no matter how small, to have a share and be happy. But perhaps an indication of things to come is how the International Bank of Iran (with a 35 per cent. Chase backing) has been managed to establish itself in just over 16 months. Using modern management techniques

labour intensive projects. Finally, investors have found that they face a host of irritations, from seemingly arbitrary Government rulings, to prob- lems over the supply of raw materials and essential utilities like water and electricity and to long battles with the tasmen in the Ministry of Finance. One American company disclosed re- cently that the tax authorities were still discussing their 1973 assessment. At present there is also a major row among foreign consultants, who are said the Government first had to think of the social consequences of removing price control. He added the Govern- ment could not afford to open- ing a flood of foreign product- prices which would further fuel the rate of inflation, already running at over 30 per cent. on official calculations.

These considerations have tended to take the bite off the gingerbread, and for foreign companies such measures as Government restrictions on the level of investment, which at first seemed the most unpalatable, have now become the most acceptable. Here the Govern- ment has shown a good deal of flexibility on its theoretical ceiling of 35 per cent.—per- mitted for foreign ventures in high technology sectors, espe- cially in the petroleum, petro- chemical and military fields. In- deed, these three areas are the only ones which have witnessed substantial foreign investment in the past two years.

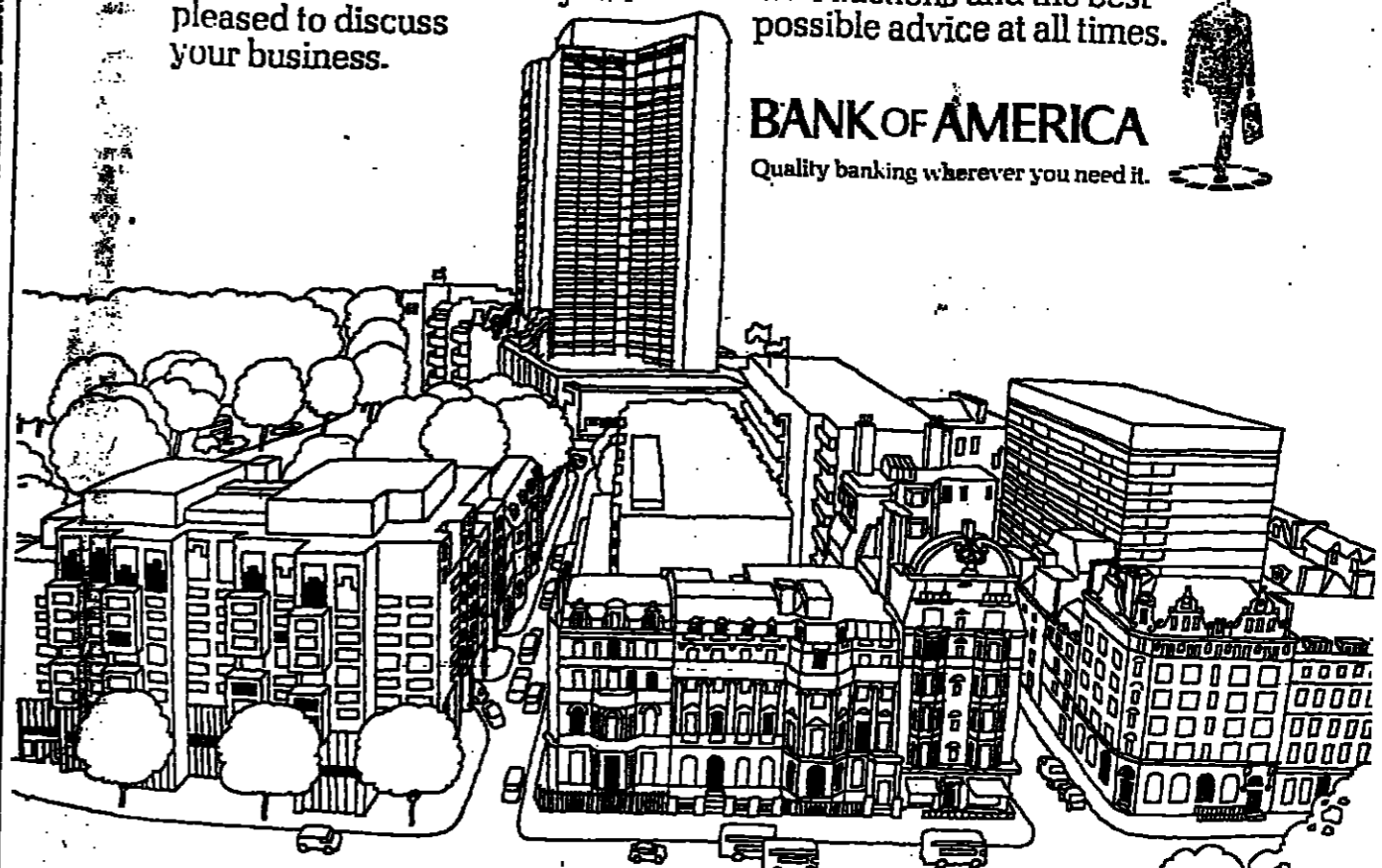
In one sense this is perhaps an uncomfortable transition period. The Iranian business community, accustomed to ex- ceptionally quick and high returns on capital, pampered by high tariff barriers and an uncompetitive market, is now having to adjust to a more sophisticated economy. Its reac- tions have been the natural ones of a community motivated by short-term gain. But the Government now has to con- vince, not merely with words, that it is pro business if it wants to have a vigorous private sector. This is not going to be easy so long as Government policy remains primarily moti- vated by socio-political consid- erations.

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## Banking

Continued from previous page

Central Bank (at 1 per 1977, 17 of the 35 commercial banks) and specialised institutions (totaling R394bn. a further 45 per cent. raised their capitals, so that by the end of March total deposits were R334bn. (\$4.6bn.)—and accounts for almost 30 per cent. of total commercial bank assets.

**Profits**  
The banks have managed to turn in consistently high profits—making banking arguably the most profitable sector in Iran. Bank Mellî increased net profit by 77 per cent. last year to R200bn., Bank Omran by 50 per cent. to R561m. In fact the banks' critics argue that they have life so easy that until now they have had little incentive to streamline their operations, im- prove management techniques and carry out proper budgeting. Moreover the market has been sufficiently large for all the banks, no matter how small, to have a share and be happy. But perhaps an indication of things to come is how the International Bank of Iran (with a 35 per cent. Chase backing) has been managed to establish itself in just over 16 months. Using modern management techniques

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# Myriad problems beset industrial investment

A FEW weeks ago a highly illuminating report was published in Iran on the investigation of an Imperial Commission into the state of industry. Of four major plants studied, one had lost over \$11m. In the past two years as a direct result of power shortages, another "core" manufacturer is operating 45 per cent. below capacity five years after production began; a private company was capable of producing 5,000 units of heavy road machinery, but was actually turning out under 1,000 domestic demand being about 1,200 a year, and there had been heavy imports as well.

The disclosures showed both the extent of the hidden inefficiency known about but not previously admitted, and the determination at the top to put Iranian industry on a firm footing as soon as possible. The mentality born out of the comfortable cushion of huge oil revenues and almost insatiable domestic demand is proving hard to eradicate. But urgency is provided by the pessimistic private conclusions drawn by a visiting foreign diplomat: that real income levels are likely to fall after the early 1980s. On present indications manufacturing industry will not be in a position by then to make up for the decline in oil exports.

The most immediate worry is over power shortages which have cut output across the country by some 20-25 per cent. over the past year. Some sectors have been worse hit than others. Heavy power users like Iran National, the vehicle manufacturers, and the Arak aluminium factory are finding production seriously interrupted. Total Iranian car production last year was only 92,000 units, whereas the most recently revised programme had expected 150,000.

Soaring labour costs and decreasing productivity have added to industrialists' woes. It is hardly surprising that labour unrest has become a feature of

the Iranian scene when accommodation can take up to 70 per cent. of a wage. From the workers' point of view the annual bonuses, the profit sharing and share distribution schemes help to some extent. But these novel features have been applied in an arbitrary way, so that even firms have considerable losses been forced to pay out. A law is currently going through Parliament to try to link wages to productivity.

Evidence about the trend in private investment in manufacturing industry is contradictory: so that while the Managing Director of the Industrial and Mining Development Bank, Mr. Abol Gaseem Kheradaji, admitted to being seriously worried by the decline, Deputy Industries Minister Arghai claimed that last year investment rose by 23 per cent. outside the prolific construction sector.

**Distortion**

The large profits available from property development, and construction in general, has obviously distorted the investment picture. Another power-omitted in present circumstances, influential in favour of light manufacturing, consumer goods industry (and against the heavy sector in which the government is keen to promote private investment) is the five year tax holiday granted to new ventures.

The recent fortunes of the British Leyland operations in Iran provide an apt—though perhaps overbaked—case study of the vehicle industry. The demand for Land Rovers continues unabated. Some 4,650 were produced last year from this wholly Iranian-owned

operation; and this figure should reach 5,500 (or perhaps even 6,000 with the aid of CKD units from Britain) in 1977, though much depends on the vagaries of the power supply situation.

Buses also continue to find a ready market: 300 were produced last year. However, in the truck business there is a serious glut resulting from the large number of new and second-hand built-up models imported by the Government last year. The only people doing well are Daimler Benz which has a large share of the market. The recent construction slowdown (due to cement shortages and controls on building permits) has only aggravated the situation for all the truck assembly operations in Iran. Leyland is only turning out five or six a day, mainly of the upper model it has to itself.

As for Leyland's new developments, there is still no progress on the \$25m. foundry, while the Tabriz engine plant has been carrying heavy losses for 31 years in the hope that conditions would improve. The plant was intended to produce 5,000 heavy engines a year; but manufacturing has not started in present circumstances, and it is now banking on gainful agreement to start making Land Rover engines in the near future. Later on there may even be the assembly of tank transporters.

But vehicles in Iran means the Iran National, the Chrysler U.K.-supplied manufacturer of a range of cars and vans. Over 60 per cent. of the components are locally manufactured. However, the collapse of the GKN castings project has been a setback to the hopes of achieving a much higher local content.

Demand for the Peykan, the marque based on the Hillman Hunter, continues at a high level. The waiting list is six months for most models. Its own foundry is not fully operational 21 years after it was inaugurated by the Shah, and complete engines are still being imported from Britain in the CKD packs. Chrysler U.K.'s own contract comes to an end in the early 1980s. Iran National have meantime to be able to co-operate with other suppliers as well.

Ideally the Ministry of Industry would like to see three large vehicle manufacturers in Iran, as in the United States. Renault are well placed to be the second to Iran National, and production has started of the Renault 5TL (two years behind schedule) and the Dyane also finds a ready market. But it is hoping private industrialists will invest at least \$1bn. in chemicals and petrochemicals alone.

However, the mood is not so auspicious. Although some officials argue that the low levels of company taxation and the generous attitude towards profit margins (25 per cent. is considered reasonable) ought to be sufficient incentive, new investment in industry appears to be on the decline. It may be that the industrialists have been spoiled by the halcyon days of a few years ago when their profits were not uncommon. The share distribution scheme also seems to have been another disincentive, although it is very difficult to judge accurately, many observers feel that most surplus cash is going into land or else abroad.

perhaps the main reason given for the growing caution of foreign companies. In its application it has been a crude and inflexible instrument. There are also apparent cases of discrimination within an industry, so that while Iran National was allowed to raise its prices by 19 per cent. last year, those for Land Rover only went up by 71 per cent. The controls are likely to be maintained for at least the next five years.

Ideally the Government would like to withdraw from the heavy machinery and equipment industries, as well as copper and steel after the smelting process. Petrochemicals are also to be opened to the private sector. The new philosophy is that private enterprise being more efficient they are likely to be able to compete better on international markets. During the Sixth Plan the Government is hoping private industrialists will invest at least \$1bn. in chemicals and petrochemicals alone.

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A decision is awaited from NISIC—one of the two Government steel companies—thought to want an oil barrel deal to pay for the work. Certain sorts from five countries: Japan, West Germany, France, the U.S. and Britain—are the main ones. But the German Thyssen and Krupp (in which Iran has a 25 per cent. stake) are considered to be the favourites.

However, in the private sector the fortunes of the Shah's steel group in Ahwaz, who produce way of steel billets from scrap, are highly encouraging to further investment. For the past several months the plants have stopped working because it proved cheaper to import the product than to manufacture locally. Government company is expected to take over the operations shortly.

Textiles, the oldest established branch of Iranian industry, are also expansion a few years ago in the doldrums. Output last year increased by about 12 per cent. to 550m. metres, but it had been high labour a serious effect on the structure of the industry. Several "weak sister" mills either have been or are about to be taken under the wing of IDRO, the Industrial Development and Renovation Organisation. The brightest prospect in this field is the \$50m. Duha plant near Isfahan. This has been in operation in a year's time and its synthetic products are considered by the Government as a potential export earner.

—at Ahwaz (2½m. tons).  
**Andrew Whittaker**

## U.K. exporters lack drive

A DOUBLING of exports to Iran over the next three years is the target the U.K. set itself at the fifth meeting of the U.K.-Iran joint Ministerial commission in January, attended by Secretary of State for Trade Edmund Dell. The target is entirely within the bounds of possibility, given the opportunities in Iran, but success in achieving it will require substantially greater efforts on the part of British industry. Provisional figures for the first half of 1977 forestall criticism that exporters have not been pulling their weight in Iran, but do not dispel concern that interest in new opportunities in Iran is not commensurate with what is the U.K.'s biggest market in the Middle East and one that offers longer term prospects than are available in many of the region's smaller countries.

Exports to Iran during the first six months of the year amounted to some £324.4m, according to initial estimates, which represents a reassuring rise of 26 per cent. over the same period of last year after the meagre 3 per cent. growth recorded for the whole of 1976. And set against a six-month rise of only 2.6 per cent. in imports from Iran, which amounted to some £477.5m, it seems the U.K. may at last be moving to redress the hefty \$340m. deficit run up in trade with Iran last year. Whether this improvement will prove sufficient to enlarge the U.K.'s share of the market remains to be seen. The only consolation for last year's performance was that others fared worse—U.S. exports to Iran fell by 14 per cent. in 1976. At the same time, however, the U.K.'s other main competitors, France, West Germany and Japan, all achieved better results. The lower level of U.K. sales may have owed something to the perhaps over-published slow down in the Iranian economy but was still a dismal showing against the 17.7 per cent. growth in Iran's total imports recorded by the Customs Administration for the last Iranian year. Now that Iran is resorting to cash flow problems and preparing to embark on a new five-year plan, a repetition of last year's growth would be tantamount to failure.

The biggest single component of U.K. exports is made up of machinery which last year brought in some £152m., including over £18.2m. from sale of internal combustion engines and over £10m. from gas turbines, and nearly £15m. from a variety of spinning and weaving equipment. Transport equipment earned £49.5m., including £43.8m. from the sale of cars. A major share of those sales will

have been accounted for by the supply of 70,000 units of the Hillman Hunter in knock-down form to Iran National which assembles and markets them as the Paykan. British Leyland is involved in joint ventures producing buses and diesel engines for the supply of some £14m. worth of Land Rovers in the course of the year. Electric machinery added £557.1m. to export earnings while other major items included iron and steel goods (£24.5m.), metal manufactures (£28.3m.) and pharmaceuticals (£14.7m.).

**Contracts**

Much of the U.K.'s exports to Iran is carried on the back of small contracts, many under £5m. in value. Exceptions during 1976 included a \$87m. order placed with Ruston Gas Turbines for the supply of industrial compressor units. Foster Wheeler won a contract last year to build a £125m. steel mill at Isfahan and another to build the refinery Iran is setting up as a joint venture with Korea. For the future, GEC is competitively placed to become lead contractor for the £1,000m. construction of the Tehran-Tabriz railway, studies of which have been carried out by British Rail's consultancy subsidiary Transmark. The U.K. is not, however, competitive in some of the fastest growing areas of industry such as petrochemicals, dominated by the U.S. and the Japanese, construction of nuclear power stations, where West Germany and France are leading the field, possibly to be joined by the U.S., or the steel industry, where technology is being supplied by a variety of European companies. The closest Britain has got to these sectors has been advisory agreements, such as the British Steel Corporation's contract, said to be worth some £30m., to provide management, technical and training services to a steel plant project in Isfahan.

Defence is the one area where the U.K. is ahead of all competitors bar the U.S. Yarrow's £53m. contract to build four naval support ships for the Iranian Navy is just one of the contracts that are expected to be awarded to the U.K. this year. BAC is expecting three contracts covering technical support operations and the local assembly of Rapier missile systems on top of the \$400m. order it won for the tracked version of the Rapier last year. Negotiations are understood to

be coming to a head with Millbank Technical Services on setting up a tank workshop and Vickers is negotiating the sale of up to 175 armoured recovery vehicles worth an estimated £80m. and British Leyland is understood to be resuming talks on the supply of up to 1,000 tank transporters, a contract that would generate large spin-off orders for Rolls-Royce engines. One of the more contentious projects, involving establishment of a complex ordnance factory at Isfahan, MTS started as lead contractor for the venture, expected to cost some £700m. until work was halted in 1976. Considerable adjustment of the project's specifications appears to be under way, but a contract on some aspects of the project are expected to be placed this year.

The successes of Chrysler, Hawker Siddeley and British Leyland emphasise the advantages of direct participation or licensing agreements with Iranian companies. Among the other companies operating in joint ventures are Massey Ferguson, which started with assembly of tractors and is due to go on to Perkins engines. John Thompson which is manufacturing packaged boilers, CompAir producing industrial compressors, Alfred Herbert, the production of machine tools, and Conveyance for the production of fork lift trucks. Most of the ventures, however, came to fruition after many months of hard bargaining. The British Embassy in Tehran has not noted any fall off in interest in such ventures, but few of any size emerged in the course of 1976. An exception was the 600 Group which embarked on a joint venture with the Industrial Development and Renovation Organisation for the manufacture of machine tools and Jones Cranes.

With the growing competition in Iran, joint ventures can be expected to play an increasingly important part in determining the direction of import orders. The pick-up in Iran's economy is already apparent in an increased flow of new protocols and trade discussions and conditions for U.K. businessmen in Iran are improving with the addition of organisations such as the Irano-British Chamber of Commerce earlier this year. In the last analysis, however, it is the commitment and staying power of individual U.K. companies that will make or break the plans to double the U.K.'s export takings.

**By our Foreign Staff**

## Mixture

In the steel industry the picture is a mixed one. By the end of the Sixth Plan the Government is confident of having 10m. tons a year, compared with the present production of just under 1m. tons. By 1983 it is hoped that three new facilities based on modern gas-reduction technology will be in full operation—at Ahwaz (2½m. tons).

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دکتر...

IRAN IX

Farming lags behind

AGRICULTURE con-1975-76 the volume amounted g behind the rest of over 1m. tons of wheat and 200,000 tons of rice. Despite the dip in wheat exports last winter's good crop led to it for over five "top priority." The Minister of Commerce has warned that grain imports are likely to top the 2m. ton mark this year. Having been in a position of near self-sufficiency in the 1960s, Iran is now heavily dependent on imports.

Rapid industrial development inevitably meant that population would be drawn from the countryside to cities. Yet the relative stagnation in agriculture has been such as to lead to a big exodus from the land to urban areas and to threaten the longer-term health of Iranian farming. According to official statistics, people have been leaving the land at the rate of 250,000 annually over the past two years during which the price of wheat, for instance, has only doubled and the yield from it has only gone up marginally.

Over the past few years wages for agricultural labour have risen rapidly at a rate of 35 per cent. annually. Yet a typical daily wage of IR300 (94.30) a day in one of the more prosperous farming areas compares with one of as much as IR1,000 a day for semi-skilled hands in the new big industrial projects. Generally, it has been the younger, more adaptable and better qualified manpower which has been leaving the rural areas.

The result has been a keenly felt shortage resulting in wage demands which the larger landowners say that they cannot meet—and some strikes. Many smallholders have been taking up jobs in industrial centres while keeping possession of their land but leaving it fallow.

There is certainly a reluctance to invest. According to a report in *Rastak*, the official newspaper of the single party, there are only 10,000 more tractors at the beginning of the implementation of the Shah's Land Reform 15 years ago. Last year the new assembly line established by Massey-Ferguson in conjunction with local partners turned out 5,000 tractors. However, only a quarter of them were sold by the state agency concerned, according to informed observers.

At the same time there has been—as a result of the shortage of skilled labour—a clear switch away from labour-intensive cash crops such as cotton and tea. Despite higher world prices, production has dropped. Acreage gained for human consumption and animal feedstuffs has increased. An important factor here has been the minimum support prices set by the Government for all major crops except wheat, and vegetables. Farmers also enjoy generous input subsidies. Yet productivity remains far lower than it should be.

Fundamental to the problem is the small units of production and fragmentation of ownership. Last year it was estimated that over 80 per cent of Iranian farms were under 11 hectares in size. With only 40 per cent of the good land they accounted for only 20 per cent of the produce coming to the market. Those between 11 and 100 hectares in size provided about 75 per cent of non-subsistence output from a total acreage not much larger. The big farms of over 100 hectares in size were reckoned to take up about 12 per cent of the arable land but produced only 1 per cent of the goods marketed. For this situation the nomads whose migration routes and even necessary in political and social terms—must bear some responsibility. For five years now policy, disconcertingly for Iran's inefficient farmers, has been directed towards consolidation.

of productive units, as well as a shortage of qualified extension workers. It has proved difficult to introduce new technology.

Subsequently, they have shown a peasant-like reluctance to become wage employees of these large farm corporations. The experience appears to have answered negatively the question whether large-scale commercial farming can have a level of profitability comparable with industry. At the very least it would seem that the State will have to bear a large scale of capital costs by financing ventures through such institutions as the Agricultural Development Bank of Iran if they are to succeed in the future.

Still in pursuit of consolidation, the aim is now to create bigger units by merging small farms into corporations working not less than 20 hectares of land. The idea is that the former smallholders should retain a direct stake as shareholders. A law enacted two years ago also gave expression to the American concept of "poles" of development—in effect, a kind of regional planning—whereby the production is concentrated in promising areas. The basis of the new strategy was the 20-year cropping plan drawn up by Booker McConnell and Hunting Surveys some 18 months ago. So far five "poles" have been inaugurated each comprising a group of farm corporations under a major dam.

On top of the \$3bn. spent each year on subsidies and imports, over \$1bn. worth of farm products are wasted according to an Imperial Commission set up to look into the problem last summer. According to the Ministry of Agriculture, 40 per cent of grape production, 30 per cent of tomatoes and up to 20 per cent of wheat—to name but a few—is being lost somewhere along the chain from farm to retail store.

Inefficient distribution methods and lack of proper storage facilities are the main culprits. Iran is therefore trying to push ahead with a massive programme of silo construction, estimated cost being \$475m. for 27 silos in urban areas. But the programme is considerably behind schedule as a result of the acute shortage of cement, tighter financial controls and bureaucratic delays. The problem was dramatically illustrated recently by figures published in *Rastak*. A tomato grower produced invoices showing that while he only received 17½ kilo, the customers of a nearby market in north Tehran were paying IR50 a kilo. Admittedly the example is an extreme one. But then rice in Iran—a substantial producer—costs twice as much in the shops as it does in Britain.

Over the past year, problems of shortages of eggs, chicken, meat, bread or sugar—have eased somewhat. On the other side of the scale, the Government of Lorestan, one of the poorest western provinces, was complaining a few weeks ago that he had recently set up 40 poultry farms capable of producing 14m. birds a year, but all faced imminent closure because of a lack of markets and poor back-up facilities. Sharp variations exist between the different provinces in terms of access to government credit and support, as well as over shortages of produce.

Looking ahead to the Sixth Plan, the accent is on realism, a pragmatic approach to the different moods of production and a new awareness of the importance of the private farmer. The official growth target in the five year period is between 5 and 7 per cent, a year depending on weather conditions (still the crucial factor). This growth rate contrasts with the figure of 8 per cent for the revised Fifth Plan. Although most observers believe that not more than 5½ or 6 per cent growth a year was achieved (and some say the Ministry conceals the extent of the fallings by overestimating the increase in domestic demand), senior officials insist on the accuracy of their figures.

In an effort to limit the rivalries, conflicting approaches and inefficiencies of having two Ministries dealing with agriculture, the Shah last autumn ordered the merging of the Ministry of Co-operatives and Rural Affairs with that of Agriculture. However, the divisions still exist on the ground and in the Tehran offices the Minister, Mansour Rouhani, still receives contradictory advice, not the least on the question of agro-industries.

Logical

These new farm corporations can be seen as the logical extension of the Land Reform programme. Individual farmers are persuaded to part with their land in return for a proportionate share in a government-run enterprise. Generous credits and subsidies are made available for the first five years of operation, but the bureaucratic structure of the operation means that these funds are often wasted. Corporations presently cover some 400,000 hectares of the best farming land; but in the course of the forthcoming Sixth Plan (1978-83) this area is to be increased to 700,000 hectares.

The Marv Dasht pole, north of Shiraz, is one of the Ministry of Agriculture's showpieces. A total of 18,000 hectares of cultivable land has been divided into nine corporations. Several years after they were first set up, half the land remains in private hands. Wheat in winter and alfalfa in summer are the major crops, augmented with some barley, rice, melons and vegetables. Forty-six villages have been grouped together, with their 1,750 shareholders.

Associated with the farmland is the Shiraz Fertiliser Factory turning out 150 tons of urea a day, a dairy complex now under construction and the largest meat producing project in Iran. Eventually the dairy farm will have a capacity for 1,000 Holstein cattle. It will be jointly owned by the corporations, with most of the capital investment coming from the very active, government-run Agricultural Development Bank.

Meanwhile the huge meat complex down the road is struggling with its grand design: acting as the market for the sheep kept by the Qashqai Shah's Land Reform—popular and even necessary in political and social terms—must bear some responsibility. For five years now policy, disconcertingly for Iran's inefficient farmers, has been directed towards consolidation.

Potential

Iran's agricultural potential is certainly limited by the fact that rainfall is scanty at 300-350 mm annually and less than the country's area of 1.6m. square kilometres is cultivable. Yet, clearly, there is still considerable unexploited potential. In the course of the period of the Fourth Plan the Government became fully aware of how dangerously agriculture was lagging behind. As a result, a new emphasis was placed on the sector in the Fifth Plan (1973-78). With the raising of targets after the price explosion, the State's projected expenditure (current and capital) was raised to over \$6bn. and it was anticipated that as much as \$1.9bn. of private capital would be invested.

For Iran the creation of a vigorous, expanding agricultural sector is not just a question of economics. Socially, it is a necessity given that 50-55 per cent of the population still lives in rural areas and that over 35 per cent of the workforce is engaged in agriculture, although the sector accounts for less than 10 per cent of GDP. With a low literacy rate and widespread ownership of land, the country's population of 45 million is expected to reach 70 million by 1985. The need for more food is acute. With a low literacy rate and widespread ownership of land, the country's population of 45 million is expected to reach 70 million by 1985. The need for more food is acute.

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SPECIAL REPORT

INSIDE THE PHILCO DEAL

"We cannot make miracles nor do we have better management skills than the two previous owners, but we have our own style of basic input." Thirty-eight-year-old Mohammad Koochekzadeh is confident this will pay off. He also has a market.

The young American-educated Iranian has just made the first takeover of a Western company and acquired complete control of one of Italy's major domestic appliance producers. His firm, Philco of Bergamo, has bought Philco Italiana, a subsidiary of the German firm Robert Bosch group—an innovation for both Iran and Italy.

Over the last five years, Philco Italiana has been consistently in the red and cost Hosh 818 million in accumulated losses. Yet Koochekzadeh confidently hopes to see the ailing Italian company turn even by mid-year and even end up in the black during the latter half.

Last year, Philco Italiana produced 250,000 washing machines, 100,000 refrigerators, 50,000 colour and 50,000 black-and-white TV sets, plus 50,000 dryers. It had accepted losses of \$2.3 million on sales of \$65 million. During 1976, the company had a loss of nearly \$6 million on total sales of \$38 million.

Historic Decision: The whole deal was worked out in less than six weeks. Koochekzadeh had been shopping around in Italy for an appliance company for over a year. He liked what he saw at Philco, but recognised fundamental changes would be necessary if the company was to be turned around.

A major economic factor was that the huge plant was overmanned. The cost of labour was too high for the product. It was a reality, where labour is cut and feather-cutting an accepted fact of business, no one is ever hired. Yet in direct negotiations with the Italian ministers of labour and industry, and trade unions' leaders, Koochekzadeh persuaded them to accept the inevitable. If Philco was to be saved from liquidation, it had to be done his way.

Over the next 18 months, 430 of the total 2,100 work force will be discharged. Some 160 will be eventually re-employed, but the historic decision to cut back was accepted. "The young Iranian is not a hard-nosed entrepreneur and has a strong sense of employer responsibility," it is against our basic philosophy, but must be done in order to return to profitability.

In addition, some \$17 million will be pumped into the company over the next three years for both financial and material re-education. Of this, \$9 million will be provided by an almost unannounced three-year loan promised by the Iranian government, while Koochekzadeh will raise the remaining \$8 million in Iran.

He plans to raise the amount in rials, probably using one of the specialised Iranian banks to obtain the amount on suit terms and later convert this into lire for transfer to Italy. The credit transfer has no precedence, since it will be the first time the Iranian banking community has participated in the acquisition of foreign capital for transfer abroad. It is a new concept and will require a completely new set of rules.

Pilot Project: Long-term forecasts for Iran indicate a continuing manpower shortage. The economy cannot consume its present rate of growth as the supply of labour falls behind. While, until the present official policy has been to keep investment in Iran, government planners now accept the fact that such policies are self-restrictive. Koochekzadeh's deal—a \$17-million purchase payment, which has already been arranged—in cash terms.

The new Philco Italiana chairman feels there were two prime reasons why Bosch was unable to make the grade with its Italian company. Philco Italiana had been organized in 1959 as a joint-venture company between Philco and private French and Italian interests. In 1962, it was taken over entirely by Philco and became part of Ford Philco in 1963. Nine years later, Ford sold out to Bosch in 1972.

Bosch brought in a full top management team from Germany. Rather than adapt to the local scene, they decided to run things the German way. It didn't work. The Italian technical manager, Alfonso Schirizzi, left after a disagreement with Bosch (Koochekzadeh has just rehired him).

"An Extract from the Galling Report of March 1977."

Philco started with an annual output of 3,000 refrigerators. Within two years it was in the black. It is now up to 150,000 units a year and covers 35% of the Iranian market. In 1973, Koochekzadeh sold out his interest and took off a year to attend graduate business school—the Iran Center for Management Study (ICMS) in Teheran—operated by Harvard Graduate Business School.

Koochekzadeh looks some 15 years younger than his 38 years and could be typified as the scenario of something called "The Kid From Teheran." But under that veneer of made-in-U.S. informality ("just call me Mohammad") is a driving personality to whom 14-hour working days come naturally.

He's determined to turn the company around within a year. A tough goal, but Koochekzadeh may be able to do it.

Iran Pesticide Production Company seeks partnership for the establishment of a pesticide production complex in Iran

Iran, one of the fastest growing countries in the Ancient World is something of a phenomenon. The uprise in the industrialisation of this country has given new birth to various industries. Whilst enjoying the existence of numerous natural resources, Iran is considered to be one of the major oil producing countries in the world. Iran's energy resources has opened many doors of opportunity to various related industries, the newest door to prosperity in Iran is making the country self-sufficient in fulfilling the local domestic needs for pesticides.

Iran in its efforts towards industrialisation, has a special interest in petro-chemicals and so far an immense investment has been made in this field. The present petro-chemical industry leaves a considerable amount of by-products, some of which are sold at a very low price and some are wasted unused.

Considering the availability of the aforementioned by-products from the petroleum and petro-chemical industries on one hand, and realising the severe need of the Iranian and regional agriculture for plant protection material on the other hand, seemed enough to stimulate an incentive for Iran's Ministry of Agriculture and Natural Resources to start a feasibility study regarding the establishment of a Pesticide Complex in Iran. After the initial steps, a foreign consulting engineering group made an extensive study of the project. The feasibility studies completed by this group indicated that, not only pesticides production in Iran is economical but also any investment in this line under normal conditions with regards to the international current prices will have an annual return of 40%.

Accordingly, the Ministry with the co-operation and partnership of several banks and the Iranian pesticides formulators decided to implement this project and the Iran Pesticide Production Company was established.

The newly established Iran Pesticide Production Company which has been formed with the partnership of 45% Government ownership and 55% of shares belonging to Banks and the Private Sector will function as a Holding Company. This Company enjoys full Governmental support to the extent that the Ministry of Agriculture and Natural Resources has guaranteed 20-25% return on the capital investment and will undertake the payment of 50% of the basic research costs relevant to new pesticides and new technologies.

Iran Pesticide Production Company is contacting all major pesticide producers in the world through the lists made available to them by various embassies in Teheran seeking their co-operation to act as Technical Partner. So far several proposals have been made to Iran Pesticide Production Company regarding the joint venture partnership. But I.P.P.C. is still awaiting further proposals from the rest of the major pesticides producers in order to complete studies for selection of the best qualified technical partners and scale of the project.

Any technical partners will enjoy on its 40% partnership in the project a 60% loan of low interest from the partner banks of I.P.P.C. That is, each technical partner will actually invest 16% in the form of machinery, technology and/or cash investment.

Should your company be interested in participating in this exciting new joint venture please contact Iran Pesticide Production Company.

Further information regarding the Iranian Agriculture and Pesticide Consumption forecast and any other relevant information is available on request.

Dr. A. Assadollahi  
Managing Director  
Iran Pesticide Production Company  
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## IRAN X

# Contradictions in tourism

**TOURISM** in Iran is a bemusing blend of the grandiose and the unfinished. The Shah Abbas, for example, is Iran's best-known hotel and, set in the heart of the picturesque city of Isfahan, a huge architectural museum in itself. The millions of dollars and hundreds of thousands of man-hours spent in refurbishing the former caravanserai on one of the ancient trade routes into a visually stunning hotel has produced a lure for visitors from far beyond Iran's borders.

Sheikh's from the Gulf have permanently reserved rooms of ornate sumptuousness. There is a large swimming pool, three restaurants, two bars and the 160 rooms have private balconies and full air-conditioning. They are also equipped with candles and boxes of matches.

Because of the unpredictability of power supplies, these are not a mere embellishment.

The problem is not the Shah Abbas alone. Daily, whole sections of Tehran and other cities lose their electricity supplies for fixed periods as the country's power-generating capacity proves inadequate to cope with loads for which it was never designed. The deficiency currently is 600 MW; when eventually, construction problems at the large Reza Shah, the Great Dam are ironed out, the situation should improve greatly.

In the meantime, more individual concerns are installing their own generators. Curbs are placed on public lighting and the air coolers now such an integral part of the homes of a population so recently

affluent. In the hotels, bar takings soar for two hours as guests housed anywhere above the fourth floor duck out of a long, hot climb up the back stairs.

There is unquestionably much to see, do and admire on this ancient plateau bridging East and West and bearing the multi-layered cultural imprint of a civilisation 3,000 years old. But actually doing it can be a difficult and tedious business for reasons other than power-cuts. As in most other sectors of this still-by Western standards—developing economy, the facilities for tourism are stretched to the limit in the best established areas of interest such as Isfahan, Shiraz and the beach resorts of the Caspian Sea.

Although the situation has improved somewhat from the carpet-bagger days immediately following the oil-price surge, when foreigners keen to cash in on the boom were willing to—and did—sleep even in hotel lobbies, hotels remain full. Movement around the country is as difficult as ever. Domestic airlines are fully booked and alternatives, travel by road, is an undertaking not for the faint-hearted given the average Iranian's macho-powered driving habits.

Like so many other economic aspects of life in Iran, tourism has grown recently and rapidly. Fifteen years ago, according to Ministry of Information and Tourism figures, Iran was receiving some 75,000 tourists a year from abroad. By 1973 the official figure was up to 403,000 and by last year 650,000, although no clear differentiations seem to be made between those arriving on business and those bent on pleasure.

To accommodate the influx, the number of hotel rooms is rising, according to the Ministry, from 9,000 in 1973 to a projected 40,000 by the end of the current Five-Year Plan in March next year. Because of a number of factors, however, such as the shortages of labour, materials and latterly money, it is unlikely that the Government's targets will be met more than two-thirds, much, leaving a tight accommodation situation likely for some time to come.

Affairs have been exacerbated by the fact that Iran's new-found prosperity has also produced a spectacular rise in the number

of Iranians exploring their own country, the Information Ministry estimating that 10m. out of Iran's 34m. visited other parts of the country last year.

The result is that in the main tourist areas—particularly around the Caspian resorts of Bandar Pahlavi and Chalus which are four or five hours' drive north of Tehran—the squeeze on accommodation can be enormous. At one recent weekend, a third of Tehran's 41m. population was reported in the Caspian area.

### Principal

Kayhan, the capital's principal English-language daily, described 10,000 car-loads of people seeking to use the Motel Ghod at Chalus, the vast majority having to spend the night in parks or gardens instead.

Despite the problems created by it, the Government expressed itself pleased with Iranians' awakened interest in their own country. It has ambitious plans for the Sixth Five-Year Plan starting next year both to meet domestic demand for facilities and to cater for the 1.2m. tourists from abroad which it is hoping to attract by 1983.

The development of an extensive tourism infrastructure is high on the plan's priorities, being viewed as a potentially significant foreign exchange earner when at last Iran's oil revenues really do start to dwindle. Indeed, hotels are ranked with other industrial projects in receiving priority allocation of materials and labour, while restrictions have been placed on other speculative building by the private sector.

"Tourism really is of great importance to us. Our income from it last year was in the vicinity of \$140m., yet we see that other countries are far ahead of us," says Mr. Ali Shapurian, Deputy Minister of Information and Tourism. He concedes, however, that matching promotion of Iran abroad to the facilities available is the difficult task which as recently as last year fell sufficiently out of phase for some European tourist organisations to decline taking bookings for Iran.

The Government has a dual approach to the accommodation problem. First, it builds hotels itself in regions of the country where private enterprise is not interested in development—a policy founded a decade or so ago by the Iran National Tourist Organisation, which has now been absorbed into the Ministry. The Government concentrates, naturally, on smaller, less-frequented towns in a sensible attempt to ease the pressure of domestic tourism on the principal tourist areas.

Second, where the domestic private sector is interested in building—in the main cities and on the Caspian—policy is to provide long-term, low-interest loans. Typical terms are a duration of 25 years or more at rates between 6 and 8 per cent with no repayments or taxation for the first five years. The Iranian banking system is encouraged to provide a similar service. During the past three years it has handed out nearly R1.5bn. (£12.5m.) in such loans to finance nearly 50 projects.

Even though Iran requires that national interest must be held at least 51 per cent of any in-

vestment project, the larger international hotel chains are fairly active inside the country. Tehran has long had a Hilton, which is soon to get a third wing. Air's door recently with an eye to 900. The Sheraton will also have a new extension soon to be established for over five years and situated nearer the centre of the city, is probably the facility most in demand by businessmen.

Hyatt is one of the most recent newcomers to the Iranian scene, with the Hyatt Caspian recently opened along with the Omar Khayyam in Meshed Iran's holiest city, which is the site of the shrine of the 9th century Imam Reza. In Tehran itself, the group should soon be opening the 500-room Crown Hotel, and one or two more elsewhere in the country are understood to be on the cards. In addition, the French Meridien group and an Irano-Japanese consortium, also have projects under way.

The problem of mobility tackled in a number of ways, not least by an ambitious road-building programme which can be expected to alleviate some of the domestic tourist pressure on the internal air routes. Iran Air, once the sole domestic carrier, is now joined by Pars Air, the wholly domestic line, and several other small private companies in coping with the rapid growth of passenger volume experienced over the past three or four years.

Even so, more aircraft and expanded schedules are essential if demand is to be met satisfactorily.

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### Programme

An extensive airport building programme now makes it possible to fly to the capitals of all 22 of Iran's provinces, and Tehran itself is getting a new international airport 25 miles south of the city to eradicate the present unsatisfactory situation whereby civil aviation shares the existing Mehrabad airport with the military. The new \$1bn. airport is scheduled to be operational by 1983.

Altogether, Iran has nearly 30 airports, many of them in the process of being upgraded to take tourist traffic, which the Government hopes to divert increasingly from the existing well-trodden sightseeing routes.

This it is doing via a number of holiday complexes outside the Tehran-Shiraz-Isfahan triangle, notably at the sites of various new dams. At Darius the Great Dam, on the Kor river about 55 miles from Shiraz, it should soon be possible to water ski, play golf and go to the cinema on an island formed by the dam's rising waters. It is hoped, too, that Iran will become known

for its spas. Facilities visitors are being Mahallat, 200km from the West's aircraft han, and at the be Sarein Spa, near Azerbaijan. Finally to develop a flouri round industry, the ski resorts is being I the mountains not capital, where sever the rugged Alborz ca cater for large n skiers.

Almost inevitable much of Iran's fore will continue to rev the larger cities. Its royal palaces h factular and ov mirror mosaics as Peacock Throne—a gem-encrusted item is a copy of the or was long ago broken where its graceful boulevards has su Islamic architectu Shah Mosque and t and Chehel Sotou Shiraz has its mo back to the 9th c the Bagh-e-Eram, c Paradise, first lai a Qashqai tribal 18th Century, whi sides a cypress-an shaded refuge froo ring summer sun. sive of all perhap miles from Shiraz, gettable in the cl light of the Irania the ruins of Pe palace of Cyrus th gaunt columns to over brightly pal buses—a scene of contradictions of I

John

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EIGHTEEN MONTHS ago port congestion was a notorious bottleneck costing Iran over \$1bn. a year in demurrage charges, on which many shortcomings were blamed. Today there has been a dramatic turnaround. There is no waiting time at the five major ports on the Gulf and the conference lines have dropped their surcharges to Iran. An emergency programme to clear the docks, ordered by the Shah, has played a big part, as have improved handling procedures. But the major factor has been the coming on stream of 10 new jetties since March. On present indications there seems little likelihood that the problems of the past will recur, though clearing goods away from the docks remains a big headache.

As the Ports and Shipping Organisation men are well aware when they proudly explain the progress made, the extra capacity will be virtually useless if internal transport is not developed at the same rate. There is little evidence of a co-ordinated approach. Some decade facilities are quite inadequate. And while the successive shortages of trucks, then of drivers, have been sorted out, imbalances still exist in the haulage business. Improving the road and rail links between the ports—especially Khorramshahr and Bandar Shahpur—and the main industrial centres is being given top priority; but these programmes are well behind the original schedule.

Telecommunications is the other major growth area at present. The government organisation concerned, the Telecommunications Company of Iran (TCI), can point to more telephones installed in the course of the present Five Year Plan than the sum total beforehand. TCi is about to start a ten-year expansion programme costing some \$15bn. Assisting will be American Bell International—a consortium of AT and T and Bell Telephone—for a fee estimated at over \$400m. Microwave links are to be increased from the present 4,000 channels to 9,000 during this period.

As for the railways and trunk roads, the general principle of farming out the contracts on a regional basis to representative companies from different countries is still being applied. The French, who have been given overall responsibility for the Tehran to Bandar Shahpur route, are most advanced in their work because of the urgent need to increase the handling capacity of this arterial link. Spending of \$136m. has been approved for this year, and \$800m. for subsequent years.

S. P. Batignolles, representing a European consortium, has signed a contract to double and electrify the 180 km. line between Shahpur and Ahwaz, the major industrial centre in the south-west and headquarters of the oil operations. Another contract is near for a French consortium to work on the most difficult part of all: the 200 kilometre stretch across the Zagros Mountains between Andimeshk and Amzar. The line is

intended to handle 42m. tons of freight a year eventually.

Meanwhile a Russian company is making progress on electrifying the 152 km. line from Julfa on the Soviet border down to Tabriz. Work is expected to be completed by next year. In contrast, the electrification and doubling of the main route from Tabriz down to the capital is still in its first phase of study. The British Rail consortium Transmark, is expected to complete it by March 1980.

In as big a country as Iran, and one in which domestic air fares are well within the pocket of an increasing proportion of the population, the rapid growth of passenger traffic on Iran Air is not surprising. Last year the airline carried nearly 21m. passengers, 70 per cent internally. Within Iran it calls at 19 of the country's 25 classified airports. Two new routes have been added recently. Progress has been rapid for an airline which began operations only 15 years ago.

However, Iran Air is beginning to show signs of overstrain on its domestic routes; bookings are hard to get, long delays are common, and there is a casual attitude towards passengers—in fact, all the signs of a monopoly. Fortunately there is a new arrival in the shape of Pars Air which already has five domestic routes, three destinations being those normally served by Iran Air and two smaller, more remote locations.

For the moment most attention must be on the two huge construction programmes underway or about to start, for a new international airport 40 km. south-west of Tehran and for the new fully equipped maintenance workshop between Europe and the Far East. I.A.M.S., the New York consultants and a local firm are designing the airport, due to be operational in six years' time. Estimated to cost over \$1bn., the Shah recently placed the air force in charge of construction, in place of the Civil Aviation Organisation. Meanwhile there has been fierce competition for the workshop contract (BAC, British Airways and Taylor Woodrow were part of one consortium), but the Americans led by Lockheed are expected to agree terms shortly.

Upgrading the air traffic control system, so that all flights can be automatically controlled by the mid 1980s, is another task. Preliminary work is now being done at six of the busiest provincial airports. In fact, telecommunications as a whole are expanding rapidly—a basic aim being to integrate the different civil, defence and security networks that have been established in recent years.

A 20,000 km. high-density microwave system is operational but this is already inadequate for the demand. The Telecommunications Company is currently evaluating bids for a contract to double the number of channels.

Subscriber trunk dialling is possible in the major provincial cities within Iran: and in the past year has also been extended to several European capitals (though not yet

around the major cities and between them; and new industrial centres. In April, the Minister of Roads announced that the super highways between Karaj and Qazvin, and from Isfahan to its surrounding developments would be completed by next March. Work is also to start on widening the two 130 kilometre or so highways from Tehran to Qazvin and Qom (two of the worst stretches for traffic accidents in an accident-prone country).

In London for some reason) and to the U.S. A third ERTS station is to be built near Tehran, hopefully operational in three years' time. The design work for its construction may go to Cable & Wireless, who have recently been involved in the civil work on a large number of small town telephone exchanges.

### Expansion

To meet its expansion programme the TCi plans to recruit 40,000 more staff, mainly on the technical side. A heavy responsibility for the programme's success will also fall to Bell International, whose ten-year contract calls for them to supply 800 men (matching TCi's 1,000) for a joint company responsible for management, training, finance, engineering and overall supervision of the programme.

A few months ago the TCi raised its first major international loan of \$250m. at a 2 per cent Libidor. It was the first part of some \$1bn. for which the company will look to the international market in the near future. The total capital requirement over the next ten years is set at \$15bn., of which \$7bn. will be generated from its own profits (the TCi always has been a profitable concern even if the telephone system has been a cause of much justifiable complaint in recent years). The remainder will be raised through domestic and foreign loans.

That other much abused, and now much transformed, organisation responsible for the ports has similarly looked to private enterprise and international companies to help it sort out its problems. Most of the expansion has taken place at Bandar Shahpur, where five new berths have been added in recent months. A total of 28 are to be completed by next spring (up from four last year). Five foreign organisations, from Holland, Italy, West Germany, France and Roumania, have each been given responsibility for the development and equipping of separate sections at Bandar Shahpur—and an element of competition has been introduced between them. Each section will operate virtually

independently, even hiring of dock labour.

By next March capacity is likely to This compares with last year when near of goods were in next two and a ha been designated a catch up on this nominal capacity loads handled; an of the Sixth Plan, city is expected to tons.

The other major is at Shahr Bandor 20 km. from Ba Here a Dutch e been set to st Italians doing the Twenty-six berth built, and the wh to be completed i time.

For the momen porters' hopes mu expansion of Ban where the chann dredged to take d metres on avera metres in some pational ships of up t can be accommod as larger containe to-date harbour b being implemente time. Containeris one of the key Iran's port conges monthly melted a s month ago. LAS facilities have als dued at Bandar A

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# COMPANY NEWS

## LCP well placed for further progress

MR. DAVID RHEAD, chairman of LCP Holdings, tells members that the group enters the current year with the ability to penetrate new markets from a much stronger trading base and he expects profits to show further progress.

He reports that the group has recovered from the disruptions suffered in the last quarter of 1976-77 and the first three months trading in the current year has returned to the levels of a year ago.

Referring to property investment, the chairman says that in the last five years turnover from rental income and estate services has risen from £0.9m. to £2m. and he expects rental income from investment properties to double in the next five years.

The manufacturing and distribution operations continue to expand and the policy of product development and diversification will continue in the years ahead. There is still a long way to progress in the plans to improve the performance of the distributive activities and the group is continuing with substantial investment programmes in homecentres and vehicle distribution this year.

The major extensions to brick manufacturing capacity are proceeding satisfactorily and the chairman expects the new tunnel kiln to be commissioned by the end of 1977 and become operational by the spring of 1978.

In 1976-77 group capital expenditure amounted to £2.4m. and the directors anticipate a similar level of investment in the current year. At the year end expenditure contracted for totalled £1.8m. (20.57m.) and a further £0.43m. was authorised (£0.9m.).

The chairman says the group's available facilities on medium-term and short-term finance are more than adequate to accommodate the projected capital expenditure and increase in working capital for 1977-78.

Following its first direct investment overseas last March with the purchase of a French distributor of garden equipment, and hand tools the group intends to make further investments in this market sector. This is with a view towards the extension of the

### BOARD MEETINGS

The following companies have notified dates of Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividend payments. Figures are not available whether dividends concerned are interim or final and the sub-divisions shown below are based mainly on last year's accounts.

Company	Date
Barracuda Bank, Drayton Far Eastern Trust, Manchester Garages, U.C. Investments	July 28
Flintels-Brady Industries, Graig Shipplis, Kirkcaldy, Neepsend	Aug. 3
Flintels-Brady Industries, Graig Shipplis, Kirkcaldy, Neepsend	July 29
Flintels-Brady Industries, Graig Shipplis, Kirkcaldy, Neepsend	Aug. 2

### FUTURE DATES

Interim- Allied Insulators	Aug. 28
Cardinal Investment Trust	July 28
Foreign and Colonial Invest. Trust	July 27
General Stockholders Invest. Trust	July 27
Hongkong and Shanghai Banking Corp.	July 28
Plastic Constructions	July 28
Wards (Bermondsey)	Aug. 31
Finals-	
Forminster	July 29
Cardon and Gook	July 28
Hillards	Aug. 3
Minist Supplies	July 29
Smith (David S.)	Aug. 2

group's interests in Europe and in order to build up a marketing and distributive network through which to promote more vigorously the group's own manufactured products.

In the longer term it is the group's intention to increase the proportion of group earnings derived from overseas.

As reported on June 29 group pre-tax profit increased from £2.26m. to £3.62m. in the year ended March 31, 1977. The group's performance was seriously impaired by strikes at major customers, primarily in the motor industry, during the last quarter of the year.

### CU lifts pension bonus

Commercial Union Assurance has increased its interim reversionary bonus rate in respect of certain pensions business to 5.50 per cent. per annum of the basic pension plus attaching bonuses from the previous level of 4.5 per cent. This increase will apply to the self-employed pensions contract. The Pensionmaker and the individual pensions contracts—Yellowplan and The Retirementmaker.

The next full bonus declaration will be in respect of the three years to the end of 1977. The company does not declare any terminal bonuses.

## Renold sees better long-term

THERE are many favourable signs which augur well for the longer-term trading prospects of Renold. But in the short term it would be unrealistic to expect a spectacular improvement in the results. Mr. L. J. Tolley, the chairman, says in his annual review.

If trading remains reasonably stable during 1977 it is unlikely that any short-term advance in results will compensate fully for the high exchange gains content of the 1976-77 profit, he comments.

Actions taken to improve performance of the U.K. companies will enable advantage to be taken of the strengthening of demand seen in recent months for some products and which is now spreading slowly to some other markets.

In certain countries longer delay in activity growth is likely and this will affect overseas results. However economies introduced during 1976 are likely to prove beneficial in part of 1977 and better returns in the second half can be anticipated, he adds.

At year end bank overdraft profit for the year to April 2, 1977, was up from £11.33m. to £14.13m. on sales of £118.16m. (£101.23m.). Adjusted for inflation profit would have been reduced to £8.5m. The net dividend is lifted to 8.527p (7.8643p) per £1 share.

At year end U.K. bank overdrafts and advances were £4.87m. (£4.28m.) and overseas £3.43m. (£3.55m.).

During the year net borrowings increased by £2.95m., almost all of which arose from depreciation in the sterling exchange rate.

An analysis of sales and trading profit shows, in £000s, U.K.

external sales of £37.746, exports of £10.747, and profit of £8.615. Overseas, for the year ended December 31, 1976, the figures show for Europe sales £36,397, profit £2,394; North America £18,399, £1,733; and other countries £11,959, £2,308.

Meeting, Wythenshawe, August 4 at 2.30 p.m.

## Victoria Carpet prospects

THE Australian company of Victoria Carpet Holdings traded overall at a loss of £3.34 in 1976/77, against a profit of £180,191, and the directors do not envisage much improvement in the first half of the current year.

Mr. G. S. F. Anton says in his annual statement.

At Kildermister export sales continue to increase, but the low level of U.K. demand and resulting price competition seriously imperil prospects for the immediate future. It is difficult to see this changing in the short term, he says.

With the continued overcapacity in the carpet industry, further capital investment has to be carefully monitored to ensure that it is capable of providing an adequate return. During the year the carpet backing plant was completed and this should prove to be of great benefit when fully commissioned.

The company plans to convert all "A" Ordinary shares to form one class with existing 25p Ordinary shares. An extraordinary meeting will be held at Kildermister on August 16, 1977, at 8 p.m.

As reported on June 16, taxable profit for the year to April 2, 1977, was down from £58,368 to £247,977 on sales of £10,382m. (£9.76m.) comprising U.K. sales £5.66m. (£5.29m.) and Australia £4.72m. (£4.46m.). Trading profit in the U.K. was lower at £251,331 (£299,924). The net dividend is held at 1.4975p.

At year end bank overdraft was up at £1.51m. (£62,486) and net liquid funds showed a drop of £608,549 (up £107,751).

Mr. Anton says the reduction in liquidity emphasises the need for tight cash controls and strict housekeeping to limit inflationary demands for working capital.

The company has altered its method of tax treatment with a decision not to increase further the reserve for deferred tax.

The price of wool almost doubled during the year with a shattering effect on product costs and cost of stockholding. Since the year end wool prices seem to have stabilised and the company's stockholdings have been reduced from the total at April 2, 1977 of £2.96m. (£2.4m.).

The year opened well for the Australian manufacturing subsidiary but by January 1977, the market had received so much imported carpet that prices were depressed to a level that inhibited profitable operation of the tatted plant at Dandenong. The directors are now hopeful that the increased tariff protection just announced by the Australian authorities will enable the market there to return to an orderly position.

Meeting, Kildermister, on August 16, at 3 p.m.



Mr. Robin Leigh-Pemberton, the chairman of National Westminster Bank, whose results are to be announced to-morrow.

## GEFCO well ahead so far

The South African asbestos producer, Griqualand Exploration and Finance of the General Mining group, has continued the improvement in results which became apparent last year.

Net profits in the quarter to June were £3.22m. (£2.15m.), after £2m. in the first three months of the year. They are thus running at nearly double the level of 1976, when first half net profits were £2.75m.

Production has been boosted significantly. Fibre output in the first half of this year was 35,321 tons against 24,733 tons in the 1976 first half. But production costs were £222 a ton compared with £222.6 and selling costs were £89.2 a ton against £94.4.

## FT Share Service

The following securities have been added to the Share Information Service appearing in the Financial Times—

Independent Newspapers (section: Newspapers, Publishers)  
Band London Corporation (section: Mines—Finance).

## TYZACK TURNER

W. Tyzack Sons and Turner, manufacturers of tools, components and agricultural wearing

parts, has created a subsidiary company which will commence trading on August 1 under the name of Tyzack Turner Tools.

This move is a measure of the Board's confidence in the future and it is expected that a number of new D.I.Y. products will be announced over the next 13 months.

## London tea sales

At the tea sale held in London last week 2,148 packages sold for an average price of 178.45p per kilo compared with 174.21p at the previous sales and against 212.9p a year ago. 734½ tons was quoted at 119p.

Company	No. of Shares	Average Price
African Highland Prod.	50,000	176p
Assam Company	18,344	181p
Assam Estates	12,028	176½p
Assam Frontier	42,083	180p
Batavia	1,770	172p
Attarose KHAL	1,770	172p
British Africa	18,074	178½p
China	1,383	182p
Greenwood	12,975	172½p
Java	27,393	180p
Kenya Tea Company	20,213	176p
Kenya Tea Development	34,532	197p
Leifer	54,239	145p
Moran	19,266	170p
Pabbolan	2,178	170p
Rup Barites	20,213	180p
Sri Lanka	10,447	180p
Thanal	26,421	174p
Tinder	8,378	180p
Upper Assam	38,574	178p

# HOME NEWS

## Maudling to court Commons attack on Poulson links

MR. REGINALD MAUDLING Leader of the House yesterday promised an "accurate and complete" statement of his case in what promises to be a gripping Commons debate to-morrow on his conduct in the Poulson affair.

The former Conservative Home Secretary is in no mood to bow to pressure that he should resign after being censured by a Select Committee for failing to maintain the standards of the House of Commons.

Mr. Maudling has already criticised the findings of the Select Committee, on the grounds that he was not questioned about one of its two complaints—that he was "less than frank" when he resigned as Home Secretary in 1972.

"I have no intention at all of resigning," he said in a BBC interview yesterday. He rejected suggestions that he had been greedy or unwise in his non-political life.

Despite Friday's emotional resignation by Mr. John Cordle, the MP most severely dealt with by the Select Committee, it is clear that to-morrow will be an occasion scarcely less dramatic than last week's resignation of Mr. Maudling's predecessor, Mr. E. D. Rippon, the 69-year-old Labour MP for Northampton, before he leaves the Commons to be replaced by Mr. Michael Foot, the Liberal Democrat MP for the constituency of the constituency of Northampton.

The debate will be preceded by speeches from Mr. Maudling and the other man implicated in the case, Mr. Albert Roberts, the 69-year-old Labour MP for Northampton, before they leave the Commons to be replaced by Mr. Michael Foot, the Liberal Democrat MP for the constituency of the constituency of Northampton.

The debate proper will be opened by Mr. Michael Foot, the Liberal Democrat MP for the constituency of the constituency of Northampton.

Mr. Maudling's resignation was announced on Friday at Westminster at a press conference. He was criticised by the majority of the Select Committee for failing to maintain the standards of the House of Commons.

The former Conservative Home Secretary is in no mood to bow to pressure that he should resign after being censured by a Select Committee for failing to maintain the standards of the House of Commons.

## MP urges inquiry into IRA housing racket

A PUBLIC investigation into allegations that the IRA might have laid its hands on "vast sums" of public money channelled from the Northern Ireland Housing Executive was demanded yesterday by an MP. Mrs. Jill Knight (Conservative, Edgbaston) said she would be submitting an emergency Commons question to Mr. Roy Mason, Northern Ireland Secretary. "When I originally made allegations against the workings of the Northern Ireland Housing Executive, and said the IRA was benefiting from fraud on a major

### Chamberlin & Hill Limited

#### RESULTS AT A GLANCE

Year ended 31st March	1977	1976
Turnover	£6,052	£5,106
Profit before tax	604	553
Earnings per share	13.0p	11.51p
Dividend per share (net)	2.44p	2.22p

The last year has been one of the most difficult trading periods in recent history. Against the background of general industrial stagnation, I am happy to report an increase in profits and your Board is again recommending the maximum permissible dividend.

One welcome side-effect of the country's domestic difficulties has been the level of success achieved in the export field. As a result of concentrated efforts, the group's direct export activity more than doubled.

Control of inflation and restoration of confidence are still the main requirements to enable the country to solve its economic difficulties. Your company has demonstrated its willingness to invest for the future and we must look forward to a period of growth in the economy to justify this confidence.

T. MARTIN, Chairman

#### SINICO MONEY FUNDS

Saurin Investment Management Co. Ltd.

Rates for deposits of £1,000 and upwards for w/e 24.7.77

7-day Fund	7.07p
Mon.	6.75p
Tues.	6.75p
Wed.	6.75p
Thur.	6.75p
Fri./Sun.	6.75p
3-month Fund	7.25p

#### FINANCE FOR INDUSTRY TERM DEPOSITS

Deposits of £1,000-£25,000 accepted for fixed terms of 3-10 years. Interest paid gross half-yearly. Rates for deposits received no later than 5.8.77.

Terms (years)	3	4	5	6	7	8	9	10
Interest %	11½	11½	11½	12	12½	12½	12½	13

Rates for larger amounts on request. Deposits to and further information from The Chief Cashier, Finance for Industry Limited, 91 Waterloo Road, London SE1 8XP (01-928 7822, Ext. 177). Cheques payable to "Bank of England a/c FFI". FFI is the holding company for IGFC and FCI.

All of these Securities have been sold. This announcement appears as a matter of record only.

# \$300,000,000

## General Motors Acceptance Corporation

**\$100,000,000 7.30% Notes Due July 15, 1985**  
**\$200,000,000 8% Debentures Due July 15, 2007**

Interest payable January 15 and July 15

**MORGAN STANLEY & CO.**

DILLON, READ & CO. INC.	THE FIRST BOSTON CORPORATION	GOLDMAN, SACHS & CO.
KUHN LOEB & CO.	MERRILL LYNCH, PIERCE, FENNER & SMITH	SALOMON BROTHERS
BACHE HALSEY STUART SHIELDS		BLITH EASTMAN DILLON & CO.
DREXEL BURNHAM LAMBERT		HORNBLLOWER, WEEKS, NOYES & TRASK
E. F. HUTTON & COMPANY INC.	KIDDER, PEABODY & CO.	LAZARD FRERES & CO.
LEHMAN BROTHERS	LOEB RHOADES & CO. INC.	PAINÉ, WEBBER, JACKSON & CURTIS
REYNOLDS SECURITIES INC.		SMITH BARNET, HARRIS UPHAM & CO.
WARBURG PARIBAS BECKER	WERTHEIM & CO., INC.	WHITE, WELD & CO.
DEAN WITTER & CO.		

July 20, 1977.

# PROVINSBANKEN

## Den Danske Provinsbank A/S

U.S. \$25,000,000 8½ per cent. Capital Notes 1982

S. G. Warburg & Co. Ltd.

Deutsche Bank	Dresdner Bank	Union Bank of Switzerland (Securities)
Chase Manhattan	Kuhn, Loeb & Co.	Solomon Brothers International
Algerian Bank Nadorland N.V.	A. E. Ames & Co.	Amex Bank
Amsterdamsche Bank N.V.	Amsterdam-Rotterdam Bank N.V.	Andalambank S/S Di
Arbejdernes Landsbank	Arnhold and S. Bloedroeder, Inc.	Bachof Halsey Stuart Inc.
Banca Commerciale Italiana	Bank of America Interc.	
Bank Julius Baer International	The Bank of Bermuda	Bank Oetzwiler, Kurt, Rungger
Bank Leumi Le-Israel Group	Bank Mosc & E	
The Bank of Tokyo (Holland) N.V.	Banque Paribas	Banque Bruxelles Lambert S.A.
Banque Francaise de Commerce E		
Banque de l'Indochine et de Suez	Banque Internationale de Luxembourg S.A.	Banque Nationale de Paris
Banque de Nouzouf, Schindler		
Banque de Paris et des Pays-Bas	Banque Populaire Suisse SA	Banque Scandinave en Suisse
Banque de l'Union Eur		
Baring Brothers & Co.	Bayrische Hypotheken- und Wechsel-Bank	Bayrische Landesbank
Bayerische Vereinsbank	Berg	
Basler Handels- und Frankfurter Bank	Carso Centrale des Banques Populaires	Caisse des Depots et Consol
Christiana Bank og Kreditkasse	Citigroup International Group	Commerzbank
Compania Monégasque de Banque	Comptoir de Banque	Crédit Lyonnais
Crédit Lyonnais	Crédit Agricole de France	Crédit Lyonnais
Crédit Lyonnais	Crédit Lyonnais	Crédit Suisse Wirt
DG BANK	Dillem, Road Overseas Corporation	Dominion Securities
Deutsche Kommunalbank	Efectisbank-Warburg	Eurochemie S.
Europaische Bank	European Banking Company	Faillanden for Danmarks Sparkeaser A/S
First Boston (Europe)	First Chicago	Robert Flomin
Genossenschaftliche Zentralbank AG	Citrocentrale und Bank der Österreichischen Sparkassen	Goldman Sachs Internat
Hambro Bank	H. H. Horvath jr. Bank	Hogwartsche Landesbank
HRL Samuel & Co.	E. F. Hutton & Co. N.V.	IFI Inter
IBF Inter		
Idatiko Bazarrio San Paolo di Torino	Kanzallis-Osaka-Fankid	Kidder, Peabody International
Kjoberhavns Bank		
Kleinwort, Benson	Kreditbank N.V.	Kreditbank S.A. Luxembourgpoise
Lazard Freres		
Lehman Brothers	Lloyds Bank International	London & Continental Bankers
McLeod, Young, Weir International	Manufacturers F	
Merrill Lynch International & Co.	Samuel Montagu & Co.	Morgan Grenfell & Co.
Morgan Stanley Int		
The Nikko Securities Co. (Europe) Ltd.	Norman Europe N.V.	Niederösterreichische Landesbank
Orion Bank	Oesterreichische Land	
Pearson, Holding & Pierson N.V.	PKBanken	Postbank
Prifabank	Prifabank	Rothschild Bank AG
N. M. Rothschild		
Scandinavian Bank	J. Henry Schroder Wagy & Co.	Skandinaviska Enskilda Banker
Smith Barney, Harris Upham		
Société Bancaria Barclays (Suisse) S.A.	Société Générale	Société Générale de Banque S.A.
Spanish Bank		
Sparkassen SDS	Stanoe, Turnbull & Co.	Sumitomo Finance International
Svenska Handelsbanken		
Union Bank of Finland Ltd.	Vatcomp and Westbank	M. M. Warburg-Briestmann, Wirtz & Co.
Swiss Bank Corp		
Worlddeutsche Landesbank	Willy, Weld & Co.	Williams, Glyn & Co.
Wood Gundy		
Yamaichi International F		

Handwritten signature or initials in a box.

INTERNATIONAL COMPANY NEWS

GAF pulls out of most photographic businesses

BY STEWART FLEMING NEW York, July 24. GAF Corporation, which claims to be the only competitor to Eastman Kodak offering a full range of amateur photographic products in the U.S., is taking a \$88m. pre-tax write-off and pulling out of most of its photographic businesses. The after-tax write-off is \$54m.

Inquest on a Twelfth Night peep-show

UNDER THE heading "a mellow, post-prandial peep into 1977" an account was given here in the party who, it may be remembered, gave his blessing to these shares on Twelfth Night. They were then distributed. With 98p and are now 65p. Why, he would be a good idea to get read everything that Rostenburg, Sir Albert Robinson and Impagliazzo together again for a review of the resultant article and to Mr. Ian Greig, say which gather what their thoughts are admittedly only confuses me. But, "I can't help feeling, along with the stockbrokers James Capel, that here is the kind of bombed-out situation which I am always on the look-out for. If the gold price were to go up then so probably will that of platinum."

Amro earnings to rise

BY MICHAEL VAN OS AMSTERDAM, July 24. AMSTERDAM - ROTTERDAM Bank, one of the Dutch big three, expects earnings per share this year to increase despite the diluting effect of its recent rights issue.

Stanger Pulp in the red

By Our Own Correspondent JOHANNESBURG, July 24. STANGER Pulp and Paper, the Reed International and the South African group C. S. Smith is expected to incur "considerable losses" in the current year.

Works Loan Board rates

Table showing Works Loan Board rates for various maturities and interest rates.

Equities

Table of stock market data including high/low prices, changes, and volume for various equities.

Fixed Interest Stocks

Table of fixed interest stocks with columns for stock name, price, and change.

Rights Offers

Table listing rights offers for various companies, including company name and price.

Base Lending Rates

Table of base lending rates for various banks and financial institutions.

Money and Exchanges

Bank of England Minimum Lending Rate 8 per cent. (since May 13, 1977). The large overnight lending by the authorities was intended as a smoothing operation until Friday, when conditions were expected to produce a large surplus market.

Foreign Exchanges

Table of foreign exchange rates for various currencies.

Gold Market

Table of gold market prices and movements.

Exchange Cross-Rates

Table of exchange cross-rates between various currencies.

Euro-Currency Interest Rates

Table of euro-currency interest rates for various banks and currencies.

Plantinum and gold

In London the Rayner-Harwill theory that the March price of \$500 a tonne could well be tested before the year is out with the cash quotation now at \$5,165 and with some enthusiasm looking for \$7,000 and more if the Americans were now paying attention.

Insurance

ALL countries where insurance is provided not by state-owned companies but by private profit-making companies. The mutual benefit, governmental supervisory agencies have powers of varying degrees. For the most part these powers, exercised in this country by the Insurance Commission, are meant to reduce the risk of failure.

Protecting the policyholder

BY OUR INSURANCE CORRESPONDENT. The outlook is reasonably fair. But the more detailed control over motor business exercised since the Department of Trade failures in the late 60's and early 70's, and over life business since the troubles of the linked life business since the troubles of the linked life companies that this should be so, but of policyholders generally. For the levies that the Board extracts from the companies come from policyholders' calls and to the extent that calls are made by the Board for the benefit of the affected few, those funds are inevitably diminished to the detriment of the majority of policyholders.

Call to revive Britain's Civil Defence force

THE GOVERNMENT is to be sent to the British Government to revive Britain's Civil Defence force. This was one of the main revives their civil defence forces. "Although this will cost money and will be difficult in the present economic climate, it has an important peace time role. It is not a case of training a force to be kept in reserve waiting for a war that might never take place. It has a useful function during civil emergencies. Many container lorries carry dangerous loads. If one overturned, a whole village could be put in peril. A civil defence force could play an important part supporting the local emergency services."

Advertisement for Caffyns Ltd. featuring a logo and text: "Record Turnover and Profits". It includes a table showing turnover and profit figures for 1977 and 1976.





ENTERTAINMENT GUIDE

These theatres accept certain credit cards by telephone or at the box office. BALLET: Royal Opera House, Covent Garden. THEATRES: GLOBE THEATRE, 11-12, St. Martin's Lane. THEATRE ROYAL, Covent Garden. THEATRE ROYAL, Haymarket.

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not always available whether dividends concerned are interims or final.

Businessman's Diary

Table with columns: Date, Title, Venue. U.K. TRADE FAIRS AND EXHIBITIONS. Current: British Genius Exhibition (Oct. 30). Current: Silver Jubilee Exhibition (Oct. 30).

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Table with columns: Date, Title, Venue. Aug. 19-28: International Trade Fair, Malmö. Aug. 21-23: International Men's Fashion Week, Cologne.

BUSINESS AND MANAGEMENT CONFERENCES

Table with columns: Date, Title, Venue. July 27: British Institute of Management: Employee Participation and the Disclosure of Information, Parker St. W.C.2.

The week in Parliament

TODAY: Commons - Finance Bill, completion of remaining stages. Lords - British Railways Order Confirmation Bill, report and remaining stages.

Wales may be chosen for Hoyne factory

HOYNE INDUSTRIES, a U.S. U.K. are no different to any manufacturer and retailer of where else, once you do the work on them. The company's optimism about the work force was one of the principal reasons behind the decision to set up manufacturing operations in a 60,000 square foot factory employing some expansion.

Mitsubishi Corporation advertisement. \$40,000,000. 6% Convertible Bonds Due 1992. Includes logos for Stanley International, Swiss Bank Corporation, The Nikko Securities Co., Suisse White Weld, Union Bank of Switzerland, etc.

A TWO-DAY SEMINAR ON FINANCING INTERNATIONAL TRADE. OCTOBER 31 AND NOVEMBER 1, 1977. THE ROYAL LANCASTER HOTEL, LONDON. Organised by LLOYD'S of London Press Ltd.

OVERSEAS MARKETS

EUROBONDS

WITH a continuing low volume of new issues on offer, buying interest in the dollar sector centred on the secondary market last week.

In the D-mark sector there was no let up in investor interest and both issues on offer had their indicated coupons cut. Original indications in the case of the EIB issue had been 6 per cent at a discount and for Spain, a coupon of 7 per cent.

Views on the extent to which the shortage of new paper on offer, particularly good quality new paper, is artificially underpinning the dollar sector: However there is no doubt that the market got a fillip at the end of last week from the latest weekly U.S. money supply figures.

Last week's fall went far to quieten fears that the U.S. authorities would have to tighten monetary policy.

Of most interest this week will be the INA convertible issue. The issue was announced over the weekend at \$50m. for 20 years rather than the \$75m. widely expected in the market.

It appears that \$75m. had been under consideration. The indicated terms include a coupon of 6 per cent and a conversion premium of between 10 and 13 per cent.

Although Japanese companies have made larger convertible issues in the Eurobond market in the past couple of years, the INA offering will be largest by a U.S. company since 1973. As such it is bound to attract a lot of attention, though many U.S. convertible issues are still being quoted well below par.

By way of an indication, the company and comparative data for U.S. insurance companies as a group will be made available at presentations being held in all major European financial centres in the course of this week (the roadshow hits London today).

It is also worth noting that U.S. insurance stocks have performed very much better than U.S. stocks in general during the past 13 months.

Issues mooted for the coming week include a dollar bond for TWT International Finance, a subsidiary of the Australian company Thomas Nationwide Transport which made a \$10m. warrant issue last year, and a Quebec Hydro \$100m. issue.

The European Coal and Steel Community is reportedly raising \$25m. via a group headed by Societe Generale. The issue is a private placement offering an indicated 8 per cent for nine

years (average life 4.6 years). The meeting of the Capital Markets Sub-Committee in Germany on Friday, scheduled DM800m. worth of new issues for August (including issues for international institutions). This is slightly more than this month's new issue volume.

The size of the floating rate certificate of deposit issue for Deutsche Bank Corporation managed by European Banking and Schroder Wagg, was increased from \$10m. to \$15m. in the course of the placing period. The issue offered a quarter point spread over six-month LIBOR with the minimum set at 6 per cent for the first three years and 7 per cent for the last two. The borrower has a single prepayment option at the end of three years.

This was the first ever issue of floating rate CDs for a non-Japanese bank - but the instrument first came into operation a couple of months back, it was expected particularly to appeal to Japanese commercial banks because they are restricted from issuing floating rate notes.

It appears the reason why Deutsche Bank has chosen to issue floating rate CDs rather than floating rate notes is that Swiss taxation law would require it to pay withholding tax on an issue of FRNs but not on an issue of CDs.

activities such as investment banking and health care. It has a majority stake in the lead manager for its issue, Blyth Eastman Dillon. The proceeds of the issue are to be put towards expanding its commercial insurance business in the U.S. and worldwide.

Its share price has ranged between \$40 and \$48 this year, a majority of \$47 last year and between \$18 and \$57 during the previous 15 years. The low point was in 1974 when the whole U.S. insurance industry was badly hit by a large number of major disasters. In this context, INA's exposure to claims resulting from the recent New York black-out is reportedly very small.

Issues mooted for the coming week include a dollar bond for TWT International Finance, a subsidiary of the Australian company Thomas Nationwide Transport which made a \$10m. warrant issue last year, and a Quebec Hydro \$100m. issue.

BY MARY CAMPBELL

Dollar interest centred on secondary dealings

EUROBOND TURNOVER table with columns: Cedeur, Euroclear, Nominal value \$m., U.S. \$ bonds, Last week, Previous week, Other bonds, Last week, Previous week.

CURRENT EUROBOND ISSUES table with columns: Borrowers, Amount m., Maturity, Av. life, Coupon, Price, Lead manager, Offer yield %.

Saudi and Egyptian interest in Nova Park

IN CONNECTION with building plans in the Saudi and Egyptian have acquired a total cent of the capital of hotel company Nova Park. Managing director Matt to-day confirm in the Zurich "Schweizerische Zeitung" and told the Times that the Saudi might increase to some 42 per cent in the further capital next Park recently raised from Sw.Frs.18m. to and envisages a new Sw.Frs.40m. possibly Nova Park open Zurich hotel, which wide range of facilities. In 1972, now been purchased bank in Cairo for the Sw.Frs.300m. coming 400 hotel rooms, a shopping centre, a parking other facilities. The company will have a share in this project Egyptian investors to 10 per cent.

Indices

NEW YORK - DOW JONES

Table showing Dow Jones indices for July 25, 24, 23, 22, 21, 20, 19, 18, 17, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1977.

STANDARD AND POORS

Table showing Standard and Poors indices for July 25, 24, 23, 22, 21, 20, 19, 18, 17, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1977.

MONTREAL

Table showing Montreal indices for July 25, 24, 23, 22, 21, 20, 19, 18, 17, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1977.

TORONTO

Table showing Toronto indices for July 25, 24, 23, 22, 21, 20, 19, 18, 17, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1977.

JOHANNESBURG

Table showing Johannesburg indices for July 25, 24, 23, 22, 21, 20, 19, 18, 17, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1977.

GERMANY

Table showing Germany indices for July 25, 24, 23, 22, 21, 20, 19, 18, 17, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1977.

AMSTERDAM

Table showing Amsterdam indices for July 25, 24, 23, 22, 21, 20, 19, 18, 17, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1977.

PARIS

Table showing Paris indices for July 25, 24, 23, 22, 21, 20, 19, 18, 17, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1977.

VIENNA

Table showing Vienna indices for July 25, 24, 23, 22, 21, 20, 19, 18, 17, 16, 15, 14, 13, 12, 11, 10, 9, 8, 7, 6, 5, 4, 3, 2, 1, 1977.

OVERSEAS SHARE INFORMATION

NEW YORK

Table of New York share prices for various companies like Abbott Lab, Air Products, Alcoa, etc.

STOCK

Table of stock prices for various companies like Corning Glass, DuPont, etc.

STOCK

Table of stock prices for various companies like Johnson & Johnson, etc.

STOCK

Table of stock prices for various companies like Amstar, etc.

CANADA

Table of Canadian share prices for various companies like Alcan, etc.

TOKYO

Table of Tokyo share prices for various companies like Dai Nippon, etc.

OSLO

Table of Oslo share prices for various companies like Hergesa, etc.

CAMPBELL'S soups

AUTHORISED UNIT TRUSTS

Table of authorized unit trusts including Brown Shipley & Co. Ltd., Guardian Royal Ex. Unit Mgrs. Ltd., Henderson Administrators, and various other fund managers.

OFFSHORE AND OVERSEAS FUNDS

Table of offshore and overseas funds including Arbutnot Securities (C.I.) Limited, Fidelity Mgmt. & Res. (Itd.) Ltd., and various international investment funds.

INSURANCE, PROPERTY, BONDS

Table of insurance, property, and bond companies including Abbey Life Assurance Co. Ltd., Equity & Law Life Ass. Soc. Ltd., and various other financial institutions.

COMMODITY STOCK INDICES

Table of commodity stock indices for July 22, 23, 24, and 25, showing prices for various commodities.

ACTUARIES INDICES

Table of actuarial indices for July 22, 23, 24, and 25, showing various financial metrics.

HONG KONG

Table of Hong Kong market data including stock prices and exchange rates for July 22 and 23.

CLIVE INVESTMENTS LIMITED advertisement with contact information and a list of services including insurance and investment.

INSURANCE BASE RATES advertisement showing rates for property, fire, and life insurance.

INDUSTRIALS

Great people to build with

# Henry Boot

Henry Boot Construction Limited  
Sheffield Tel: 0246-410111

## FT SHARE INFORMATION SERVICE

### BRITISH FUNDS

Shorts (Lives up to Five Years)

Stock	Last	Div	Yield
25M Treasury 11/2 77	100.0	12.0	12.00
15M Treasury 11/2 77	99.5	12.0	12.06
10M Treasury 11/2 77	99.0	12.0	12.12
5M Treasury 11/2 77	98.5	12.0	12.18
1M Treasury 11/2 77	98.0	12.0	12.24

### CANADIANS

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### BUILDING INDUSTRY - Continued

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### DRAPERY AND STORES - Continued

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### ENGINEERING - Continued

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### BANKS AND HIRE PURCHASE

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### BANKS AND HIRE PURCHASE

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### ELECTRICAL AND RADIO

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### ELECTRICAL AND RADIO

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### CHEMICALS, PLASTICS

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### INTERNATIONAL BANK

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### BEERS, WINES AND SPIRITS

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### CINEMAS, THEATRES AND TV

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### ENGINEERING, MACHINE TOOLS

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### FOOD, GROCERIES, ETC.

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### FOREIGN BONDS & RAIS

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### BUILDING INDUSTRY, TIMBER AND ROADS

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### DRAPERY AND STORES

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### ENGINEERING, MACHINE TOOLS

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### FOOD, GROCERIES, ETC.

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### AMERICANS

Stock	Last	Div	Yield
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94
1M J.S.D. Bell Canada	124	2.4	1.94

### BUILDING INDUSTRY, TIMBER AND ROADS

Stock	Last	Div	Yield
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Handwritten scribbles and signatures at the bottom of the page.

Handwritten Arabic text at the top right of the page.

TRIALS - Continued

Table of trials with columns for Name, Price, and other financial details.

MOTORS, AIRCRAFT TRADES

Table of motors and aircraft trades with columns for Name, Price, and other financial details.

PROPERTY - Continued

Table of property listings with columns for Name, Price, and other financial details.

TRUSTS - Continued

Table of trusts with columns for Name, Price, and other financial details.

SANWA BANK Tokyo, Japan advertisement with logo and contact information.

Commercial Vehicle

Table of commercial vehicles with columns for Name, Price, and other financial details.

Components

Table of components with columns for Name, Price, and other financial details.

SHIPBUILDERS, REPAIRERS

Table of shipbuilders and repairers with columns for Name, Price, and other financial details.

TRUSTS - Continued

Table of trusts with columns for Name, Price, and other financial details.

MINES - Continued

Table of mines with columns for Name, Price, and other financial details.

Garages and Distributors

Table of garages and distributors with columns for Name, Price, and other financial details.

SHIPPING

Table of shipping companies with columns for Name, Price, and other financial details.

SHOES AND LEATHER

Table of shoes and leather goods with columns for Name, Price, and other financial details.

OVERSEAS TRADERS

Table of overseas traders with columns for Name, Price, and other financial details.

AUSTRALIAN

Table of Australian companies with columns for Name, Price, and other financial details.

NEWSPAPERS, PUBLISHERS

Table of newspapers and publishers with columns for Name, Price, and other financial details.

SOUTH AFRICANS

Table of South African companies with columns for Name, Price, and other financial details.

TEXTILES

Table of textile companies with columns for Name, Price, and other financial details.

RUBBERS AND SISALS

Table of rubber and sisal companies with columns for Name, Price, and other financial details.

TINS

Table of tin companies with columns for Name, Price, and other financial details.

PAPEL, PRINTING, ADVERTISING

Table of paper, printing, and advertising companies with columns for Name, Price, and other financial details.

PROPERTY

Table of property listings with columns for Name, Price, and other financial details.

TRUSTS, FINANCE, LAND

Table of trusts, finance, and land with columns for Name, Price, and other financial details.

TEAS

Table of tea companies with columns for Name, Price, and other financial details.

COPPER

Table of copper companies with columns for Name, Price, and other financial details.

SURANCE

Table of insurance companies with columns for Name, Price, and other financial details.

TORACOS

Table of tobacco companies with columns for Name, Price, and other financial details.

TRUSTS, FINANCE, LAND

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FAR WEST RAND

Table of far west rand companies with columns for Name, Price, and other financial details.

MISCELLANEOUS

Table of miscellaneous companies with columns for Name, Price, and other financial details.

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ARAB LEADERS INTENSIFY PEACE EFFORTS

Sadat calls off Libyan bombing

BY MICHAEL TINGAY

PRESIDENT Sadat of Egypt to-night ordered an immediate halt in all military operations on the borders of Libya...

Refugees from the west were streaming into Benghazi earlier to-day and wounded were being brought to Tripoli airport...

Libya has submitted a memorandum to the Arab League listing details of alleged Egyptian "aggressions"...

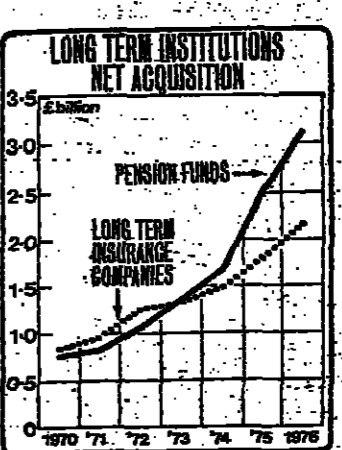
Mr. President Sadat had sent letters to Arab leaders explaining that Egypt had been "forced to repel Libyan aggressions"...

ing and bombing may have been more serious than generally believed. Facilities at Tripoli Airport have been used by a skeleton staff...

THE LEX COLUMN

The pension fund £20bn. question

Pension funds lie right at the heart of the debate on the role of the financial institutions. Not only are the resources at their disposal already very large...



kind of correction items would be supplementary to the commendable aim of a vacuum which would follow the collapse of proposals...

Spain includes wealth tax and wage curb in economic package

BY ROGER MATTHEWS

THE SPANISH Government has announced proposals to moderate wage increases, to establish an inheritance tax and a progressive tax on net wealth...

less well off. A draft law will be sent to Parliament before September 30 providing for a progressive tax on net wealth...

"direct and inescapable result" of devaluation. The 20 per cent import surcharge on certain goods which was introduced in October will be lifted...

MADRID, July 24. The Government stressed that these far-reaching changes would have to be introduced very gradually, to avoid the risk of violent upheavals...

Labour chiefs head for row

By Rupert Cornwell, Lobby Staff

LABOUR'S BITTER internal divisions on the Common Market, economic strategy and defence will hold the stage this week at what is set to be one of the longest, and perhaps most acrimonious, sessions of the party's National Executive...

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Skytrain rivals cut fares

Financial Times Reporter

BRITISH AIRWAYS is seeking to lower its fares on North Atlantic routes in a move to compete with Mr. Freddie Laker's Skytrain...

National Savings receipts rose by £172.4 last month

BY ADRIENNE GLEESON

THERE WAS a dramatic increase in National Savings receipts in the four weeks to July 25. The 10 per cent return offered by National Savings investment accounts attracted a flood of money as interest rates declined elsewhere...

National Savings receipts rose by £172.4 last month

BY ADRIENNE GLEESON

18th issue of National Savings Certificates. Receipts last month were the third highest for the year, bringing the total issued to National Savings to £13,923.5m.

National Savings receipts rose by £172.4 last month

BY ADRIENNE GLEESON

Net receipts of National Savings Certificates, following the 14th issue, rose by only £18.9m. in the four weeks to July 25, though repayments, at £17.5m, were the lowest for any month since March, 1971.

Round trip

The new British Airways London to New York round trip would cost £183, compared with Skytrain's £199...

Healey seeks State industry aid on pay

BY DAVID CHURCHILL, LABOUR STAFF

MR DENIS HEALEY, Chancellor of the Exchequer, will write to the chairmen of the nationalised industries this week urging them to adhere to the Government's pay strategy for the coming year in pay negotiations with their employees...

Healey seeks State industry aid on pay

BY DAVID CHURCHILL, LABOUR STAFF

Last week the TUC economic committee, whose report is expected to be endorsed by the general council, declined to recommend guidance on the level of wage settlements in the coming year.

Healey seeks State industry aid on pay

BY DAVID CHURCHILL, LABOUR STAFF

Healey would try to secure understanding and acceptance of the financial targets the country should set itself. His comments were made in a letter to Mr. Fred Hardman, chairman of the Conservative Trade Unionists...

Weather

U.K. TO-DAY SHOWERS, sunny intervals. Strong winds in many areas. London, E. Anglia, Midlands, E. Cent. N. England. Showers and sunny intervals. Max. 16-18C (61-64F).

BUSINESS CENTRES

Table with columns: City, Mid-day, Y-day, Mid-day, Y-day. Lists various cities and their business status.

HOLIDAY RESORTS

Table with columns: City, Mid-day, Y-day, Mid-day, Y-day. Lists holiday resorts and their status.

Advertisement for PENSIONS... the next step. A general guide to the Social Security Pensions Act 1975. Includes logos for The Emeritus Fund, Growth Pension Fund, and Pens & O'Benefit. Text: 'A decision must be made - it is now a matter of urgency for all employers...' and 'CRUSADER INSURANCE COMPANY'.